



FOUNDED ON CARE • BUILT ON TRUST

June 27, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034


Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for Summit Healthcare. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from “volume to value”. This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual’s care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. Summit Healthcare welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

Summit Healthcare looks forward to participating in this exciting initiative.

Sincerely,



Ronald L. McArthur
CEO



July 7, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application on behalf of the Centene AHCCCS health plans. Several strategic focus areas described in the application - care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for us. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS and positioning health care stakeholders for the future.

Health care is entering an important new phase: the move from "volume to value". This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual's care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs.

The Arizona Centene plans welcome this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

We look forward to participating in this exciting initiative.

Sincerely,

A handwritten signature in blue ink that reads "P. D. Barnes" with a stylized flourish at the end.

Paul D. Barnes, Ph.D.
Arizona Plan President
Centene
1850 W Rio Salado Parkway, Suite 201
Tempe, AZ 85281



Health System Alliance
of Arizona

July 7, 2016

Mr. Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

The Health System Alliance of Arizona is an advocacy organization that represents the interests of large integrated health systems in Arizona, including Abrazo Community Health Network, Banner Health, Dignity Health, and HonorHealth. As the Board of Directors for the Alliance, and the largest employers and providers in the State, it is with pleasure that we submit this letter of support for the AHCCCS Delivery System Reform Incentive Payment (DSRIP) waiver application.

One of our 2016 Policy Priorities is to identify ways to support and engage in care delivery integration for adults and children with behavioral health needs. Several of our facilities also serve underserved populations across the State, including American Indians and those who have exited the Justice System. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of these Arizonans who are enrolled in the AHCCCS program.

Health care is entering an important new phase: the move from “volume to value”. This has been a special area of focus for our industry and we sincerely appreciate AHCCCS’s leadership and innovation in this arena. We agree with this vision and are deeply committed to identifying ways to improve the outcomes of our patients, while also identifying practices that will not only bend the cost curve in the short-term, but also have an impact on raising the long-term sustainability of our delivery system as a whole.

The projects identified in the AHCCCS DSRIP application are an important part of this effort. We believe it will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation, while also achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. The Health System Alliance of Arizona welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

The systems represented in the Alliance look forward to participating in this exciting initiative.

Sincerely,

Peter Fine
President & CEO, Banner Health
Chairman, Health System Alliance of Arizona

Jennifer A. Carusetta
Executive Director, Health System Alliance of Arizona

July 7, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. The strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for North Country HealthCare. The projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from "volume to value". This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual's care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation - with clear milestones and metrics - that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. North Country HealthCare welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

North Country HealthCare looks forward to participating in this exciting initiative.

Sincerely yours,



Anne Newland, MD, MPH
Chief Executive Officer



July 7, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for Southwest Network. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from “volume to value”. This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual’s care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. Southwest Network welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

Southwest Network looks forward to participating in this exciting initiative.

Sincerely,



Amy B. Herming
President and Chief Executive Officer



July 6, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

Health Choice Arizona, Inc. (Health Choice) is pleased to offer this letter in support of the Arizona Health Care Cost Containment System's (AHCCCS) Delivery System Reform Incentive Payment (DSRIP) waiver application.

As a URAC-accredited, provider-owned managed care organization responsible for the provision of quality care and services to over 240,000 Arizona Medicaid and Medicare D-SNP beneficiaries, Health Choice applauds AHCCCS's most recent innovative approach in the development of a delivery system designed to ensure and facilitate prompt and appropriate access to care for Arizona's most vulnerable populations, including American Indians, justice system transition populations, and adults and children with behavioral health needs or other special needs.

Over the last three decades, AHCCCS has successfully promoted numerous initiatives in response to a rapidly evolving industry, resulting in positive transformations to the health care delivery system and improved health outcomes. The introduction of the DSRIP program enhances AHCCCS's continuous commitment to innovation. Specifically, DSRIP serves as a viable mechanism for investment in infrastructure, integrating care across multi-disciplinary providers and various settings, and advances the "Triple Aim" of providing better care and better health at reduced costs.

Health Choice recognizes that coordination of care and value based payments are the cornerstone of comprehensive health care reform. To that end, our endorsement of the DSRIP program also includes our additional support as an AHCCCS-partner in providing specialized expertise as a managed care organization with competencies in population health and medical risk management, operational efficiency, and analytics to further ensure the overall success of this new program.

Sincerely,

A handwritten signature in black ink, appearing to read "Mike Uchirin".

Mike Uchirin
CEO, Health Choice

A handwritten signature in black ink, appearing to read "Katrina Cope".

Katrina Cope
VP Operations, Health Choice Arizona

Member Services:

410 N. 44th St., Suite 900
Phoenix, AZ 85008 | Fax: 480-784-2933
Phone: 480-968-6866 | Toll-free: 800-322-8670 TTY/TDD: 711
HealthChoiceAZ.com



July 6, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application are of special interest for the Arizona Association of Community Health Centers (AACHC, dba Arizona Alliance for Community Health Centers). Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS, which is in alignment with the goals of AACHC and its affiliated integrated provider group who work together towards achieving Value Based Care.

AACHC has served as Arizona's Primary Care Association (PCA) since 1985 and strives to promote and facilitate the development and delivery of affordable and accessible community-oriented, high quality, culturally effective primary healthcare for everyone in the state of Arizona through advocacy, education, and technical assistance. AACHC is committed to serving as a resource for organizations providing primary health care to the underserved, including Federally Qualified Health Centers (FQHCs), Rural Health Clinics, Tribal organizations, behavioral health facilities, and others with a vested interest in the primary care safety net. AACHC comprises the state's largest network of primary care providers and is committed to working with a variety of partners to expand tools that health centers and organizations serving those in need can utilize to address the needs of their patient populations and improve health outcomes while continuing to demonstrate a cost savings.

AACHC commends AHCCCS' efforts toward integrating care for Arizona's Medicaid populations. The transformation from "volume to value" requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches must be collaborative in nature, developed across and among organizations that collectively participate in an individual's primary health care. The projects identified in the AHCCCS DSRIP application will accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs while improving quality of care. AACHC welcomes this opportunity to develop the operational processes and capabilities that will achieve and sustain such Triple Aim goals for AHCCCS members and will be sustainable.

Respectfully,

A handwritten signature in black ink that reads "John C. McDonald".

John C. McDonald, RN, MS, CPHQ
Chief Executive Officer

700 E. Jefferson Street • Suite 100
Phoenix, AZ 85034
602.253.0090 • Fax 602.252.3620
AACHC.org

ADULT PROBATION DEPARTMENT

A Force for Positive
CHANGE.

BARBARA A. BRODERICK, CHIEF PROBATION OFFICER
SUPERIOR COURT OF MARICOPA COUNTY

P.O. Box 3407, Phoenix, AZ 85030-3407 602.506.3581

www.superiorcourt.maricopa.gov/adultprobation

June 28, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

As health care continues to evolve rapidly in Arizona, I am pleased to offer my support for the AHCCCS DSRIP waiver application. The strategic focus areas described in the application are of special interest to the Maricopa County Adult Probation Department, especially the strategic focus placed on the care of AHCCCS members transitioning from the justice system. The projects outlined in the application will build on existing relationships and initiatives and will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

The Maricopa County Adult Probation Department supervises an active probation population of 28,000, and at any given time, significant numbers of probationers are transitioning out of the local jail and state prison systems. Approximately 54% of probationers have an identified need for mental health or substance abuse treatment, or both. Probationers have historically been an uninsured population. Our department established partnerships with various non-profit community-based organizations to provide direct health care outreach, education, and enrollment services to probationers. In 2013, only 10 percent of probationers reported having health insurance. In 2016, eight in 10 are self-reporting that they are insured, with 60 percent of those with coverage reporting they are enrolled in AHCCCS.

The mission of the Maricopa County Adult Probation Department is to enhance the safety and well-being of our neighborhoods. We recognize that physical and behavioral health impact public safety and community well-being. Just one example of our current activities related to health care is an innovative Medication Assisted Treatment (MAT) collaboration that enables participants in our drug court who receive MAT in the community for opioid addiction to continue receiving MAT while in the local jail and for drug court participants who receive MAT in the jail to have a smooth transition to community-based MAT services upon their release. This project demonstrates collaborative processes across and among organizations that collectively participate in a justice-involved individual's care.

The Regional Behavioral Health Authority (RBHA) in Maricopa County has been instrumental in the coordination of care for individuals with substance use disorders and/or serious mental illness as they transition from incarceration. Our relationship with the RBHA and AHCCCS continues to evolve with rapid changes in the health care landscape and we welcome changes to better serve our mutual clients.

The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation that will be critical to achieving goals of improved individual health, better population health, and reduced health care costs.

We believe the projects will also enhance public safety. The Maricopa County Adult Probation Department welcomes this opportunity to develop operational processes and capabilities to achieve these goals and is open to the co-location of health care services at or near probation facilities.

The Maricopa County Adult Probation Department looks forward to participating in this exciting and innovative initiative.

Sincerely,

A handwritten signature in black ink that reads "B Broderick by D Wagner". The signature is written in a cursive, flowing style.

Barbara A. Broderick
Chief Probation Officer



July 1, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

Health Choice Integrated Care, LLC. (HCIC) is pleased to offer this letter in support of the Arizona Health Care Cost Containment System's (AHCCCS) Delivery System Reform Incentive Payment (DSRIP) waiver application.

HCIC manages behavioral health and substance abuse coverage for over 220,000 Arizona Medicaid and Medicare D-SNP beneficiaries across six counties in Northern Arizona. We also manage integrated physical and behavioral health services for approximately 5,500 of our members who are living with serious mental illness.

HCIC has been involved in the discussions with AHCCCS regarding its proposals to implement delivery system reform for Arizona's most vulnerable population from the outset, and we are pleased to support these efforts. Given our location in Northern Arizona, we are acutely familiar with the needs of our American Indian population and strongly believe that the proposed programs will significantly benefit them. Likewise, we have participated for many years with justice system transition populations in rural areas, and worked closely with AHCCCS and our sister organization, Health Choice Arizona, to develop integrated health programs for adults and children with behavioral health needs or other special needs.

We believe that the DSRIP projects proposed by AHCCCS represent logical next steps in innovations that AHCCCS has already brought to Arizona's health care system. We see the programs as setting the stage for both evolutionary and revolutionary changes that could come from enhanced investments in integrated infrastructure and care management across providers.

We look forward to having the opportunity to support AHCCCS as a partner in pursuing the Triple Aim, through the population health, predictive analytics, medical risk management we offer to participate in the overall success of Arizona's innovative DSRIP program.

Sincerely,

A handwritten signature in dark ink, appearing to be "SN", is written over a light-colored background.

Shawn Nau, Chief Executive Officer
Health Choice Integrated Care, LLC

Member Services:

1300 South Yale Street
Flagstaff, AZ 86001
Toll-free: 1-800-640-2123 TTY/TDD: 711
HealthChoiceIntegratedCare.com



DOUGLAS A. DUCEY
GOVERNOR

Arizona Department of Corrections

1601 WEST JEFFERSON
PHOENIX, ARIZONA 85007
(602) 542-5497
www.azcorrections.gov



CHARLES L. RYAN
DIRECTOR

June 29, 2016

Thomas J. Betlach, Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS Delivery System Reform Incentive Payment (DSRIP) waiver application. All of the strategic focus areas described in the application - care management systems for American Indian Health Program members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of interest to the Arizona Department of Corrections (ADC), especially the focus on inmates transitioning from prison to the community. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from "volume to value". This transformation requires new approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual's care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation - with clear milestones and metrics - that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. ADC welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

The Arizona Department of Corrections looks forward to participating in this exciting initiative.

Sincerely,

A handwritten signature in black ink, appearing to read "CLR", written over a white background.

Charles L. Ryan
Director

file

June 28, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. The strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system – are important ones for the state of Arizona and our system of care. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from “volume to value”. This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual’s care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. As a provider agency that has been in existence as long as the state of Arizona we’ve seen many changes. I believe the projects outlined and the collaborative innovation needed will truly make a sustainable difference in the system of care and for those we serve. Arizona’s Children Association welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

Arizona’s Children Association looks forward to participating in this exciting initiative.

Sincerely,



Denise Ensdorff, LCSW
President & CEO

Arizona’s Children Association
3716 E. Columbia Street, Tucson, AZ 85714
711 E. Missouri Avenue, Suite 200, Phoenix, AZ 85014



1200 North Beaver Street
Flagstaff, Arizona 86001
NAHealth.com

269 S. Candy Lane
Cottonwood, Arizona 86326
NAHealth.com

June 24, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for Northern Arizona Healthcare. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from “volume to value”. This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual’s care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. Northern Arizona Healthcare welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

Northern Arizona Healthcare looks forward to participating in this exciting initiative.

Sincerely,

A handwritten signature in black ink, appearing to read "Florence Spyrow", written over a white background.

Florence Spyrow, M.S.N., M.P.A./M.H.A., J.D., F.A.C.H.E
Executive Vice President and Chief Administrative Officer, Flagstaff Medical Center



Northern Arizona Healthcare

1200 North Beaver Street
Flagstaff, Arizona 86001
NAHealth.com

269 S. Candy Lane
Cottonwood, Arizona 86326
NAHealth.com

Richard Neff, M.D.
Interim Chief Medical Officer, Flagstaff Medical Center

Jeffrey Treasure
Vice President/ Chief Financial Officer, Northern Arizona Healthcare



June 27, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

Phoenix Children's Hospital is pleased to offer this letter of support for the AHCCCS DSRIP waiver application. The strategic focus areas described in the application including care management systems for American Indian Health Program (AIHP) members and care delivery integration for adults and children with behavioral health needs are of special interest for Phoenix Children's Hospital. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from "volume to value". This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual's care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. Phoenix Children's Hospital welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

Phoenix Children's Hospital looks forward to participating in this exciting initiative.

Sincerely,

Robert L. Meyer
President and Chief Executive Officer



1 East Washington
Suite 900
Phoenix, AZ 85004

June 23, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for UnitedHealthcare. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from "volume to value". This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual's care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation - with clear milestones and metrics - that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. UnitedHealthcare welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

UnitedHealthcare looks forward to participating in this exciting initiative.

Sincerely,

A handwritten signature in black ink, appearing to read 'Joseph Gaudio', written in a cursive style.

Joseph Gaudio
CEO



NATIONAL COUNCIL ON ALCOHOLISM AND DRUG DEPENDENCE

Bonnie Carlson – Board President * Sharon Ashcroft—Vice President * Natasha Mendoza – Secretary* Bob Miller-Treasurer
Traci Cheadle, Charles Brown, Rex Ragsdale ,Colleen Rock, Chris Gannon, Sandra Ealy, Linda Koziba CFO, Thelma Ross CEO

June 23, 2016

Director

Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for *(Your Organization Name)*. Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from “volume to value”. This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual’s care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. *(Your Organization Name)* welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

The National Council on Alcoholism and Drug Dependence looks forward to participating in this exciting initiative.

Sincerely,

Thelma Ross CEO



Valle del Sol
LIVE LIFE INSPIRED

June 22, 2016

Thomas J. Betlach
Director
Arizona Health Care Cost Containment System
801 East Jefferson Street, MD 4100
Phoenix, Arizona 85034

Dear Director Betlach:

I am pleased to offer this letter of support for the AHCCCS DSRIP waiver application. One or more of strategic focus areas described in the application - care management systems for American Indian Health Program (AIHP) members, care delivery integration for adults and children with behavioral health needs, and care of AHCCCS members transitioning from the justice system - are of special interest for (Your Organization Name). Projects outlined in the application will advance integrated care processes and infrastructure that are vital to improving the health of Arizonans enrolled in AHCCCS.

Health care is entering an important new phase: the move from “volume to value”. This transformation requires whole-person and patient-centered approaches to care that are evidence-based, data-informed, and consistently delivered. Such approaches and processes must be collaborative in nature, developed not just within individual provider organizations but across and among organizations that collectively participate in an individual’s care. The projects identified in the AHCCCS DSRIP application will enable and accelerate integrated models of care for AHCCCS members, bringing timely investment to collaborative innovation – with clear milestones and metrics – that will be critical to achieving the Triple Aim goals of improved individual health, better population health, and reduced health care costs. Valle del Sol welcomes this opportunity to develop the operational processes and capabilities that will achieve such Triple Aim goals for AHCCCS members and will be sustainable beyond the DSRIP funding period.

Valle del Sol looks forward to participating in this exciting initiative.

Sincerely,

Kurt R. Sheppard
President and CEO
Valle del Sol, Incorporated

3807 N. 7th St.
Phoenix, AZ 85014

1209 S. 1st Ave.
Phoenix, AZ 85003

502 N. 27th Ave.
Phoenix, AZ 85009

8410 W. Thomas Rd., Ste. 116
Phoenix, AZ 85037

509 S. Rockford Dr.
Tempe, AZ 85281

4135 S. Power Rd. #108
Mesa, AZ 85212

10320 W. McDowell Rd.,
Ste. G-7024
Avondale, AZ 85392

