

#### State Medicaid Advisory Committee (SMAC)

Wednesday, July 12, 2017

AHCCCS

Gold Room - 3rd Floor

701 E. Jefferson Street

1 p.m. – 3 p.m.

#### Agenda

	Agene	16			
I.	Welcome	Director Thomas Betlach			
II.	Introductions of Members	ALL			
III.	Approval of April 5th, 2017 meeting summary	ALL			
	Agency Updates				
IV.	Arizona Alliance For Community Health Centers	Tara McCollum Plese			
V.	American Indian Update – • Care Management • American Indian Medical Home	Markay Adams			
VI.	OOD Communications- Twitter	Heidi Capriotti			
VII.	Dignity Health <ul> <li>Addressing the Opioid Epidemic</li> </ul>	Sandy Indermuhle			
VIII.	<ul> <li>AHCCCS Update</li> <li>Repeal and Replace</li> <li>RFP Update</li> <li>Arizona Management</li> <li>Budget, Target and Investments</li> <li>Waiver</li> </ul>	Director Tom Betlach			
IX.	Call to the Public	Director Tom Betlach			
X.	Adjourn at 3:00 p.m.	ALL			

#### \*2017 SMAC Meetings

Per SMAC Bylaws, meetings are to be held the 2nd Wednesday of January, April, July and October. All meetings will be held from 1 p.m.- 3 p.m. unless otherwise announced at the AHCCCS Administration 701 E. Jefferson, Phoenix, AZ 85034, 3rd Floor in the Gold Room:

> January 11, 2017 – Rescheduled to February 15, 2017 April 12, 2017 – Rescheduled to April 5, 2017 July 12, 2017 October 11, 2017

For more information or assistance, please contact Yisel Sanchez at (602) 364-4577or visel.sanchez@azahcccs.gov

### **April 5, 2017 Meeting Summary**



#### State Medicaid Advisory Committee (SMAC) Meeting Summary Wednesday, April 5, 2017, AHCCCS, 701 E. Jefferson, Gold Room 1:00 p.m. – 3:00 p.m.

Members in attendance:	Steve Jennings
Tom Betlach	Nic Danger
Tara McCollum Plese (via telephone)	Timothy Leffler
Kathleen Collins Pagels	Daniel Haley (telephone)
Kim VanPelt	Joyce Millard Hoie
Marcus Johnson	Vernice Sampson
Leonard Kirschner	Greg Ensell
Gina Judy (telephone)	Deborah Gullett

**Members Absent:** Cara Christ, Kathy Waite, Kevin Earle, Amanda Aguirre, Peggy Stemmler, , Frank Scarpati, Phil Pangrazio

#### AGENDA

I.	Welcome & Introductions	Tom Betlach
II.	Introductions of Members	All
III. AGEN	Approval of February 3, 2017 Meeting Summary/ Minutes CY UPDATES	Unanimous
IV.	<ul> <li>Vitalyst <ul> <li>Mission and Vision</li> <li>Health Impact Pyramid</li> <li>Elements of a Healthy Community</li> <li>Workshops</li> <li>Webinars</li> <li>Affordable Housing: Native American Connections</li> <li>Southern Arizona Community Food Bank</li> <li>Priority Areas</li> <li>Access to Care and Coverage/Strategies</li> <li>Healthy Community Design</li> <li>Community Capacity Building</li> </ul> </li> </ul>	Marcus Johnson

• Letter to the Governor • Flexibilities from Price/Verma Letter Other Flexibility Examples • State Legislative Update • • HB 2084 Adult Emergency Dental • State Budget VI. Arizona Perinatal Trust Leonard Kirschner APT Executive Summary Arizona's Regionalized Perinatal System Voluntary Certification Program • Certified Hospitals Value of Certification • Recommendations and Guidelines for Perinatal Care Centers • R&G's Content • • Levels of Care **Certification Periods** • Annual Review Annual Perinatal Data VII. **Justice System Efforts** Michal Rudrick History of AHCCCS and Justice Partnerships • • **Targeted Investment Programs** • TI Focus Areas Projects Co-located Justice Clinics Timeline Overview VIII. AHCCCS Update Tom Betlach Quality Health Care for Those in Need Long Term Strategies Quality Improvement • Reducing Fragmentation Maintaining Core Organizational Capacity and Workforce Planning • IX. Integrated Contractor RFP Update Paul Galdys RFP Input Received In February **RFP** Community Involvement • • Proposed Activities X. Call to the Public **Tom Betlach** XI. Adjourn at 3:00 p.m. 

Liz Lorenz

Community Innovation and Collaboration

• Policy Priorities Framework

• Repeal and Replace Update

V. Intergovernmental Relations Update

#### Arizona Alliance for Community Health Centers

What you may not know about Federally Qualified Health Centers (Community Health Centers)!



Primary Healthcare for All

### An Enduring Legacy, Value for Today and Tomorrow

# 合いた。 OVER 9,200 COMMUNITIES

Primary Healthcare for Al

## National perspective of the Community Health Center Program

- For over 50 years, Community Health Centers have delivered affordable, accessible, quality and cost-effective primary care to patients regardless of insurance status and are mandated to see the uninsured on a sliding fee scale.
- Community Health Centers are an essential provider for America's most vulnerable populations.
- Community Health Centers are known for their advanced model of coordinate, comprehensive and patient-entered care, coordinating a comprehensive primary care services including medical, dental, behavioral health and support services.
- > Many Community Health Centers serve special populations-
  - Health Care for the Homeless
  - Migrant Health Centers
  - Public Housing Primary Care

Source: HRSA/ Bureau of Primary Health Care health center fact sheet

## National perspective of the Community Health Center Program

- Nearly 1,400 health centers with 10,400 service delivery sites provider care in every state, the District of Columbia, Puerto Rico, the U.S. Virgin Islands and the Pacific Basin.
- More than 24 million people or 1 of 13 people nationwide. One in ten children and nearly four in ten children living in poverty.
- More than 8.4 million patients are served by rural CHCs in approximately 4,000 sites.
- More than 305,000 veterans use CHCs as their medical home as more health centers participate in the Veterans Access, Choice and Accountability Act.



## FQHCs must meet 19 requirements

## 19 Requirements

#### NEED

1. Needs Assessment

#### SERVICES

- 2. Required and Additional Services
- 3. Staffing Requirements
- 4. Accessible Hours of Operation/Locations
- 5. After Hours Coverage
- 6. Hospital Admitting Privileges and Continuum of Care

- 7. Sliding Fee Discount
- 8. Quality Improvement/ Assurance Plan

#### MANAGEMENT & FINANCE

- 9. Key Management Staff
- 10. Contractual/Affiliation Agreements
- 11. Collaborative Relationships
- 12. Financial Management and Control Policies

13. Billing and Collections

14. Budget

- 15. Program Data Reporting Systems
- 16. Scope of Project



- 17. Board Authority
- 18. Board Composition
- 19. Conflict of Interest Policy



## HRSA Operational Site Visits (OSV)

- ► HRSA on-site visits are based on the 19 requirements under three categories:
  - Clinical
  - Financial
  - Administration and Governance
- Failure to meet even one of the sub-requirements means that the entire section/requirement was not met.
- In 2016-17 Arizona On Site Visits resulted in the following findings:
  - Four CHCs with NO findings
  - Six CHCs with only one or two findings

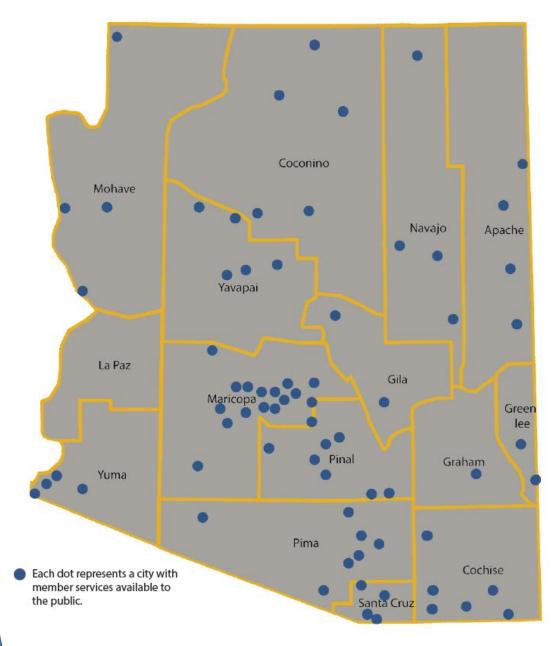


### Performance measures

- HRSA-funded health centers are evaluated on a set of performance measures emphasizing health outcomes and the value of care delivered. These measures provide a balanced, comprehensive look at a health center's services toward common conditions affecting underserved communities.
- Performance measures align with national standards and are commonly used by Medicare, Medicaid, and health insurance and managed care organizations.
- All grantees report on over 20 quality measures in the Uniform Data System (UDS). The measures are included in the Clinical and Financial Measure for Service Area Competition and Budget Period Renewal grant opportunities. The UDS report includes data on:
  - Quality of Care
  - Health outcomes and disparities
  - Financial viability and costs

Source: HRSA Health Center Program. Quality improvement and performance measures





Arizona A

OR COMMUNITY HEALTH CENTE Primary Healthcare for All

### **AACHC Reach**

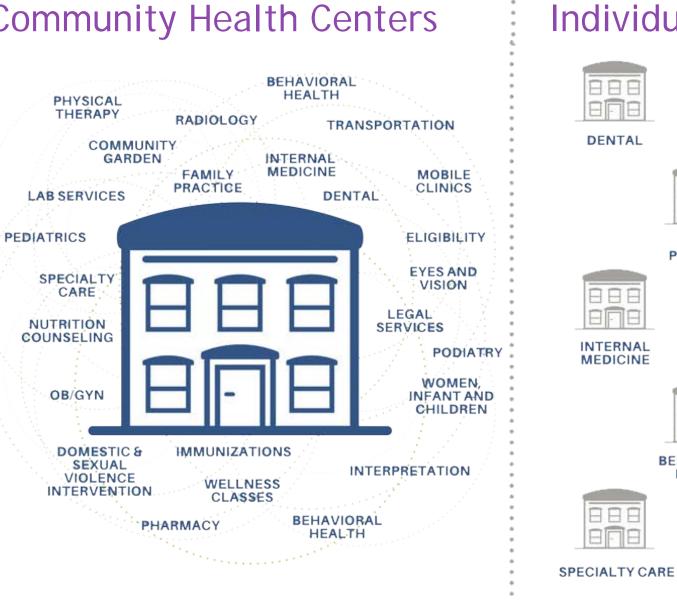
AACHC represents the largest primary healthcare network in the state.

AACHC has 25 full members and 9 associate members. Of those, 23 are Federally Qualified Health Centers or Look-Alikes with over 153 sites throughout the state of Arizona where 611,255 patients receive a wide array of primary healthcare services.

#### Services Provided by **Community Health Centers**

Arizona

FOR COMMUNITY HEALTH CENTERS Primary Healthcare for All



### Services Provided by **Individual Practices**





PEDIATRICS



EYES AND VISION



RADIOLOGY

888

FAMILY PRACTICE



LAB SERVICES



BBE

**BEHAVIORAL** HEALTH

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PHARMACY

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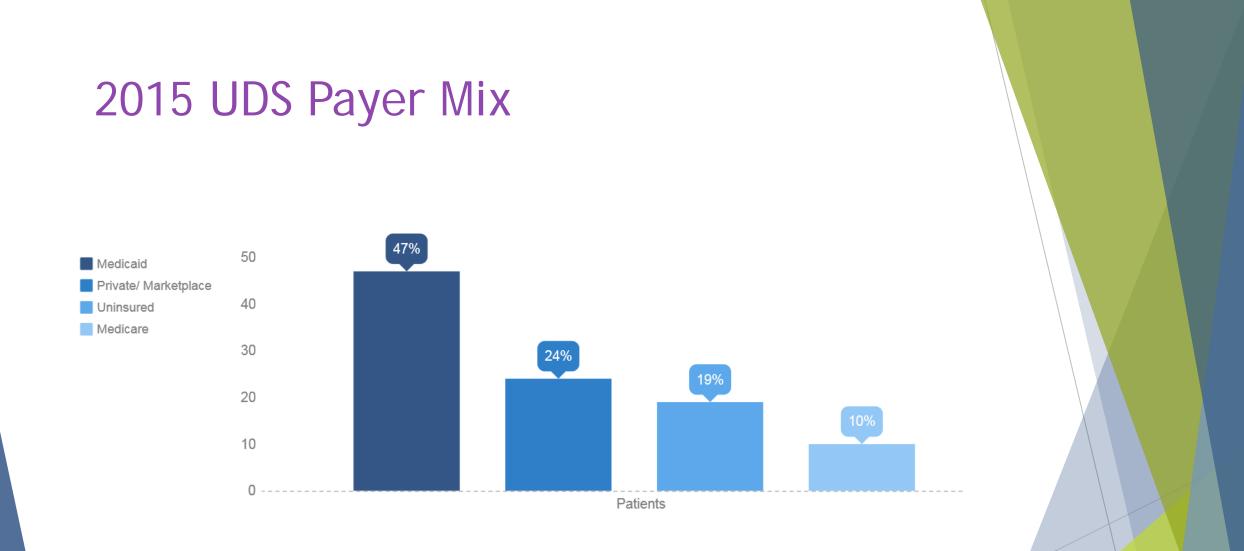
PHYSICAL



**OB**/GYN

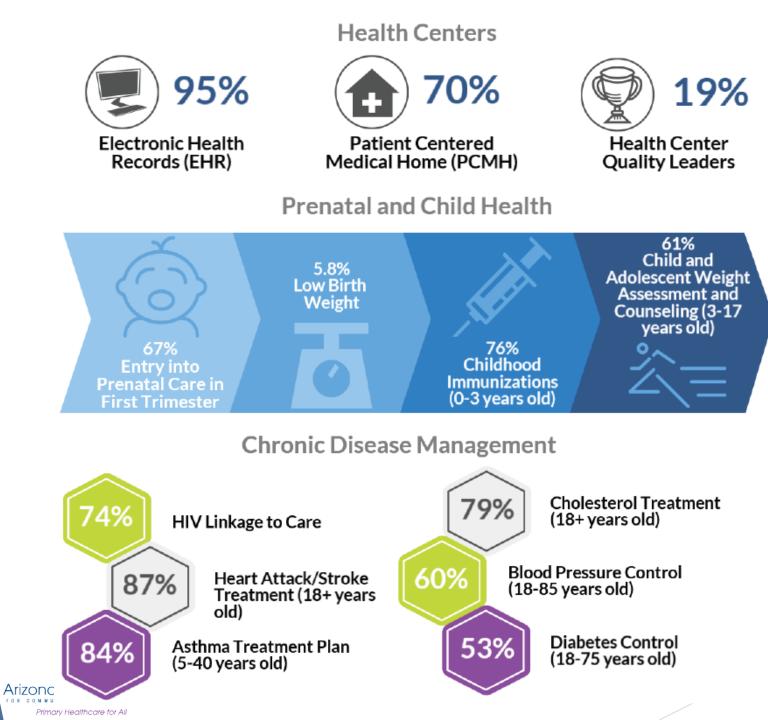


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#### SPECIAL POPULATIONS SERVED IN 2015 BY ARIZONA'S CHCS 8,866 10,677 9,548 School-Based Agricultural Veterans Workers Children 22,692 107,563 Individuals Experiencing People Living In or Homelessness Near Public Housing **2015 CLINICAL FTE TYPES** 193.03 166.42 130.28 89.75 84.63 47.55 Pediatric **Family Practice OB/GYN** Nurse Pharmacy Dentists Practitioners (MD/DO) (MD/DO) (MD/DO)24.90 27.14 14.93 44.17 38.65 34.6 Psychologists/ Certified **Behavioral Health** Internists Physician Dental (MD/DO)Midwives Assistants Specialists (LCSW) Hygienists Psychiatrists Arizona Alliance FOR COMMUNITY HEALTH CENTERS Primary Healthcare for All



#### **Health Screenings**



58% Cervical Cancer Screening (females, 24-64 years old)

Colorectal **Cancer Screening** (51-74)



#### 62%



Adult Weight Screening and Followup (18+ years old)

81% **Tobacco Use** Screening and Cessation Intervention



Depression Screening and Follow-up (18+)

**Dental Sealants** to First Molars

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### Tara McCollum Plese, MPA Chief External Affairs Officer

700 E. Jefferson St. | Suite 100 | Phoenix, AZ 85034 Phone: 602-288-7547 | Cell: 602-739-1830 | Fax: 602-252-3620 tarap@aachc.org



**American Indian Update** 





# American Indian Medical Home (AIMH)

## **American Indian Medical Home**

MCOs	Provide members with PCPs, case management and call lines as an administrative service
IHS/638 Facilities	No administrative dollars for case management or call lines
AIMH	Provide a PMPM payment to qualified IHS/638 facilities to support care coordination services for AIHP members



# American Indian Medical Home

• AIMH Medical Homes provide:

Required	Optional	Voluntary
Primary Care Case Management	Diabetes Education	Availability of AIMH program to AI/AIHP enrolled members only
24 Hour Call Line	Participation in the state HIE	





## **AIMH Provider Requirements**

- IHS or Tribal 638 facility
- Receive one of the following:
  - PCCM Accreditation through NCQA
  - Accreditation through another appropriate accreditation body
  - National IHS Improving Patient Care (IPC) annual attestation that the site has completed the IPC requirements



## AIMH Providers Requirement (Cont'd)

- Enter into AIMH IGA
- Annual renewal





## **AIMH Provider Requirements**

## Diabetes Education

 Diabetes education accreditation through a recognized accreditation agency

## • HIE

 Participates in the state Health Information Exchange



## **AIMH Services**

- AIMH service levels for prospective PMPM reimbursement
  - Primary care case management
  - o 24 hour call line
- Optional services for additional PMPM
  - Diabetes education
  - Participate in HIE



**AIMH Implementation Timeline** 

• SPA approved by CMS- June 14, 2017

 First workgroup with IHS/638 facilities- July 6, 2017

• Go Live- October 1, 2017



# Questions?





Reaching across Arizona to provide comprehensive quality health care for those in need

# Thank You.





Reaching across Arizona to provide comprehensive quality health care for those in need

**OOD** Communications



## **Communications Update**

## Heidi Capriotti PIO

# **Public Information/Relations**



Respond to media & public inquiries

- 82 local/national
- 20 requests for data/information
   Plan risk mitigation communication
   Find great stories for media to tell



## Website

Arizona Health Care Cost Containment System



AHCCCS 801 E Jefferson St Phoenix, Az 85034 Find Us On Google Maps General Information Phone: 602-417-4000 In-State Toll Free: 1-800-654-8713 (Outside Maricopa County) Out-of-State Toll Free: 1-800-523-0231

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Division of Health Care Management: C contractor requests for proposals; EHR notificat notifications; and ACOM, AMPM, and Tribal Consultation updates.

Division of Fee for Service Management: 🖸 news for the various Fee for Service healthca

Office of the Director: 🗹 general news and press releases, pharmacy program updates,



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The Division of Health Care Management sends email notifications and updates. Please select from the lists below to receive emails from the Division of Health Care Management.

\* Email Address

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Company

#### Email Lists

DHCM: Acute-CRS-RFPYH19 Integrated Contractor Request for Proposal Information

DHCM: AHCCCS Minimum Subcontract Provisions

DHCM: Behavioral Health Covered Services Guide Notifications

DHCM: Electronic Health Records Notifications

DHCM: Notification for ACOM, AMPM, Tribal Consult Notification / Public comment

DHCM: Reinsurance HotNews



Website	News & Updates	N N
HOME AHCCCS INFO MEMBE	Con A listing of current AHCCCS New Updates.  RS/APPLICANTS PLANS/PROVIDERS AMERICAN INDIANS RESOURCES FRAUD PREVENTION CRISIS?	rs &
Home / Members & Applicants / This	AHCCCS Pharmacy Information	
Services	Sign up for Pharmacy news	
<ul> <li>Already Covered</li> </ul>	Pharmacy & Therapeutics Committee	•
AHCCCS Publications	AHCCCS Drug List - Acute/Long Term Care	•
Pharmacy	AHCCCS Behavioral Health Drug List	•
	Supplemental Rebate	•
	Pharmacy Member Information – American Indian Health Program	•
	Pharmacy Rates	•
AHCCCS		5

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Arizona Health Care Cost Containment System

## Website



### AHCCCS News & Updates

Filter		Sort		
Show All	$\checkmark$	Date: Newest First	$\checkmark$	



### New Program Will Enhance Health Care Coordination for American Indian AHCCCS Members

June 30, 2017

The Arizona Health Care Cost Containment System (AHCCCS) received federal approval to provide American Indian Medical Home (AIMH) services to support approximately 120,000 American Indian/Alaska Native (AI/AN) AHCCCS members who receive health care through the American Indian Health Program.

Read more...

### Summary of BCRA Impacts

June 23, 2017

The Arizona Health Care Cost Containment System (AHCCCS) has compiled an analysis of the Better Care Reconciliation Act (BCRA) as of June 22, 2017. Currently, 1.9 million lowincome Arizonans are covered under AHCCCS. Approximately 400,000 are included in the main eligibility groups initially affected by the changes included in the BCRA (320,000 in the 0-100% Proposition 204 Childless Adult population and 82,000 in the 100-133% Expansion Adult population). This analysis is based on a preliminary review of the BCRA and is subject to revision. See the full summary below.

Summary of BCRA Impacts 🌱

### State Plan to End Suicide Open for Public Comment

June 19, 2017

The 2017 Arizona State Plan to End Suicide is now open for public comment. The annual plan is updated each summer, taking into account the many community coalitions and endeavors across the state



## Website

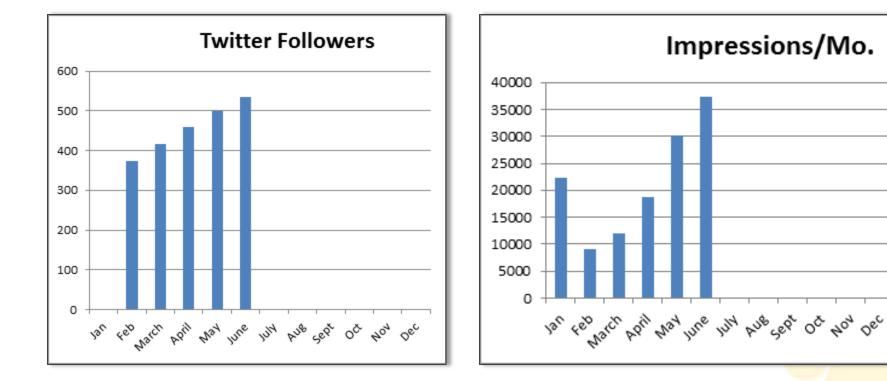
Arizona Health Care Cost Containment System

HOME AHCCCS INFO	MEMBERS/APPLICANTS	PLANS/PROVIDERS	AMERICAN INDIANS	RESOURCES	FRAUD PREVENT	AHCCCS Programs		
Home / AHCCCS Info / This						Awards & Studies		
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🔺 About Us	Awa	rds & Stu	dies			News & Press Releases		
About AHCCCS								
Acronyms		STUDIES & ARTICLES ABOUT AHCCCS Moving Toward Value-Based Payment for Medicaid Behavioral Health Services C						
AHCCCS Programs	June 2017, C	June 2017, Center for Health Care Strategies, Inc. Value-based payments (VBP) shift the way Medicaid health plans and providers pay for health care services. Instead of the traditional model of paying for volume, VBPs rewarding high-quality outcomes, and have been shown to slow cost growth. The Center for Health Care Strategies, Inc. report illustrates how innovative states and Medicaid managed care organizations (MCOs) in Arizona, Maine, New York, Pennsylvania and Tennessee are using physical health VBP models to create new arrangements in their behavioral health programs.						
Awards & Studies	model of pa							
Director's Biography	York, Penns							
News & Press Releases		State and Health Plan Strategies to Grow Enrollment in Integrated Managed Care Plans for Dually Eligible Beneficiaries 🗗 🌉						
Success Stories	Arizona is h	Arizona is highlighted in this report from the Integrated Care Resource Center as one state that serves dually eligible Medicaid and Medicare beneficiaries by contractually requiring its health plans to serve as Medicare Advantage Dual Eligible Special Needs Plan						
✓ Initiatives	(D-SNP) and	(D-SNP) and promoting enrollment or alignment of dual eligible members into the same health plan for both Medicaid and Medicare to the greatest extent.						
Public Notices		How Arizona Medicaid Accelerated the Integration of Physical and Behavioral Health Services C <sup>an</sup> May 2017, The Commonwealth Fund						
Program Planning	Where most Medicaid se	Where most states still divide the responsibility of physical and behavioral health across different agencies, Arizona consolidated these Medicaid services under AHCCCS in 2015. The Commonwealth Fund report highlights how AHCCCS' efforts increased attention to						
Healthcare Advocacy		behavioral health services, improved cross- communication and mutual trust, and streamlined service delivery for the health care plans, the providers and the members.						
Committees & Workgro		gies: Value-Based Paym Robert Wood Johnson Fou	ent for Medicaid Populat Indation	ions with Comple	ex Care Needs 🖸 📆	<u>0</u>		
Transparency		To improve care coordination and manage costs, the Arizona Long Term Care System (ALTCS) managed by AHCCCS uses a value-ba model to purchase and assess long-term services and supports.						

### ▲ About Us About AHCCCS Acronyms AHCCCS Programs Awards & Studies **Director's Biography** News & Press Releases Success Stories

#### Beneficiaries 🗹 🌱

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## Social @AHCCCgov

### Members



Megan Granata @MeganGranata 1d Cried on the phone with @AHCCCSgov today: for the first time, I'm certain of having insurance after 26. Thank you. #HealthcareIsAHumanRight



David Hudson @DavidHud80

Replying to @DavidHud80 @AHCCCSgov An amazing response from @AHCCCSgov today... Of all things! The person who monitored @Twitter caught the shot in the dark... Thx!!!

4:12pm · 23 May 2017 · Twitter for iPhone



State Agencies & Governor

Patrick Ptak liked
 Doug Ducey @ @dougducey 20m
 BIG NEWS: Arizona awarded \$12
 million grant to help fight the opioid crisis. @AHCCCSgov @AZDHS
 @AZGOYFF
 hhs.gov/about/news/201...

#### AHCCCS Retweeted



Dr. Cara Christ @drcarachrist Jun 26 Full room at the #opioid breakthrough project kickoff! Working to curb the AZ opioid epidemic with @AZDHS, @AHCCCSgov, @AZGOYFF & partners.

6 12 9 ...



### Partners



Raising Special Kids @Rai... Jun 6 TONIGHT: Medicaid in Arizona (AHCCCS) and how it benefits...working families. fb.me/xEM63VJu



AHCCCS @AHCCCSgov Jun 20 Thx @CenpaticoAZ for hosting our #integratedhealthcare community meeting. Members can learn more & take a survey: azahcccs.gov/AHCCCS/Initiat...



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## Social Blogs.azhcccs.gov



#### **New Film Explores Future of the VA**

Heidi Capriotti
April 19, 2017
Community
Leave a comment

The Office for Veteran and Military Academic Engagement at ASU is screening "VA – The Human Cost of War," a new film about the VA by Rick Burns. From emotional and personal contemporary accounts to a revealing history of the VA itself, the film aims to have a national conversation about the future of the VA. Creator/producer, Lois Pope, and director Rick Burns will attend the screening, scheduled for May 16 and 17, 2017. Times and location will be announced soon. For more information, please contact Nancy Dallett at Nancy.Dallett@asu.edu.

#### f 💟 📴 🔤 in 🕂 Share

#### **Crisis Management Training Offered for Families**

Heidi Capriotti April 18, 2017 Community Leave a comment Marc Community Resources, Inc. is holding a four-hour training on Saturday, May 20, 9 a.m. to 1 p.m. Participants will be trained to prevent potential crises, improve communication with loved ones, and use positive verbal interventions. For more information, please contact Dawn McReynolds at 480.244.8110 or email dawn.mcreynolds@marccr.com.

#### CATEGORIES

#### Community (18)

- Employees in Action (9)
- Government Relations (7)
- Housing (2)
- Prevention (9)

#### PAST POSTS

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Questions?

Heidi Capriotti Public Information Officer 602-417-4729 (o) 602-281-5390 (c)





## **Dignity Health**

## Dignity Health Opioid Misuse Resources/Plans

Sandy Indermuhle, MD Medical Director Chandler Regional Medical Center Emergency Department



### Dignity Health Addressing the Opioid Epidemic









## Part of the Problem

- Centers for Medicare & Medicaid Studies' use of patient satisfaction surveys to determine payments to hospitals
- Hospitals Under Pressure to Manage Pain due to financial incentives
  - (HCAHPS) to measure patients' perception of their hospital experience, including three questions on pain management.





### Conflict: Satisfaction Scores vs. Opioid Epidemic

Providers under pressure to manage pain for reimbursement National pressure from regulatory agencies to address opioid epidemic



### Survey Questions Need to Change

### **HCAHPS Questions on Pain Management**

- 12. During this hospital stay, did you need medicine for pain?
  - <sup>1</sup> Yes <sup>2</sup> No ➡If No, Go to Question 15
- 13. During this hospital stay, how often was your pain well controlled?
  - <sup>1</sup> Never
  - <sup>2</sup> Sometimes
  - <sup>3</sup> Usually
  - <sup>4</sup> Always
- HCAHPS Hospital Care Quality Information from the Consumer Perspective. CAHPS\*Hospital Survey. http://www.hcahpsonline.org/files/HCAHPS%20V8.0%20Appendix%20A%20-%20HCAHPS%20Mai%20Survey%20Matenals%20[English]%20March%202013.pdf. Accessed September 10, 2014.

- 14. During this hospital stay, how often did the hospital staff do everything they could to help you with your pain?
  - <sup>1</sup> Never
  - <sup>2</sup> Sometimes
  - <sup>3</sup> Usually
  - <sup>4</sup> Always

Questions are being changed to address overall patient comfort rather than addressing pain



## **Hospital Policies/Resources**

- Chronic pain policy at CRMC and MGMC
  - Limits ED meds and prescriptions
  - Pain Management resource list and pain policy letter
  - Identify patients for subsequent visits
    - "ED Chronic Pain patient" order in EHR
    - Icon populates during next visit in events column





### Pain Services

- Pain Service: St. Joe's is one of two in Dignity Health system dedicated to management of hospitalized patients in pain
  - Med director, three nurse practitioners, two RNs
- Pain Management Physician Consultant at CRMC and MGMC
  - Evaluation and recommendations

## Pain Consultation Service







Hez Naylor Senior Nurse Practitioner Pager 602.201.1317 Shima Washington Nurse Practitioner Pager 602.201.9077 Cyndi Braun Nurse Practitioner Pager 602.201.0918

#### When to call for a pain consult

- ✓ Pain not reduced by at least 50% in 24 hours
   ✓ History of pain syndrome with opicid use > or = to 60mg morphine daily
- Doses of opioid exceed primary provider's level of comfort/expertise
   Patient is avaiting
- surgery expected to produce significant pain ✓ Provider assessment and judgement

350 W. Thomas Rd Phoenix, AZ 85013 Ph: 602.406.PAIN ASCCM: 602.406.4214

💏 Dignity Health

#### Contact Information

Request a new consult in Cerner by entering "Consult to Pain Management" and then select the appropriate reason for the consult from the drop-down menu.

If the patient has already been seen by the Pain Service, please page the provider who wrote the most recent progress note on the patient.

Any primary team physician, nurse practitioner, or physician assistant may order a pain consult. Any registered nurse can recommend a pain consult to the primary team based on clinical judgement.



## **Hospital Policies/Resources**

- Use of the AZ Board of Pharmacy Prescription Monitoring Program with web link in HER
  - Working on a direct link through the patient's chart
  - Use is encouraged with updates at departmental meetings
- Safe prescribing habits encouraged at departmental meetings
  - Use non-opiates and multimodal analgesia when possible (ibuprofen, acetaminophen, lidocaine patch, etc.)
  - Limit supply to 5 days for acute pain
  - Website for guidelines
    - http://azdhs.gov/audiences/clinicians/index.php#clinical-guidelines-andreferences-rx-guidelines



## Education

- **Pain Resource Nurse Committee** 
  - Provides continuing nursing education
- St. Joe's Annual Dignity Health **Pain Symposium** 
  - Promote education to the medical and nursing communities
- **Pre-op Education** 
  - Post-op expectations for patients
- **RX 360 Community Education by Chandler/Gilbert Task Force** 
  - Community and healthcare education



### **Chandler/Gilbert Substance Use & Treatment Task Force**

A conversation about opiates with prevention & treatment professionals

Opioid overdose is the #1 cause of accidental death in the U.S. Ninety-one Americans die everyday from opioid overdose (CDC).

DATE AND TIME Thursday, June 22 6 p.m. - 8 p.m.

LOCATION

Dignity Health Mercy Gilbert Medical Center McAuley Conference Rooms, 3rd floor 3420 S. Mercy Dr. Gilbert, AZ 85297

Click here to RSVP

For more information contact Theresa Dettler at 480.728.5717







### **Patient Education**

Discharge instructions/education

- Safe storage and disposal of medications
- Alternatives to opiates for chronic pain
- Choosing Wisely for migraines
- Substance Misuse/Treatment Resource List
- Naloxone availability and how to use



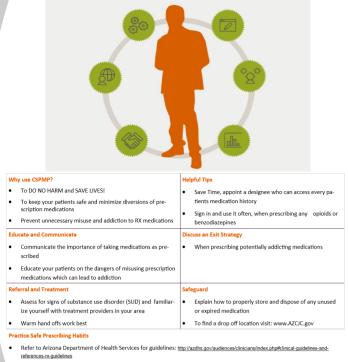
## **Educational Flyer**

- Discussing at departmental meetings
- Plan to deliver to community providers and dentists
- Urges safety and awareness

#### Controlled Substance Prescription Monitoring Program CSPMP

#### What is CSPMP?

The Controlled Substance Prescription Monitoring Program (CSPMP) is a program developed to promote public health and welfare by detecting diversion, misuse and addiction of controlled substances.



Consider prescribing naloxone to anyone who has suffered from or is at risk of an opiate overdose (it is also available OTC)

Sources: http://pharmacypmp.az.gov and http://substanceabuse.az.gov/



CCYSA

## **Referral To Treatment**

- Social workers in the Emergency Department and on the floors
- Comprehensive list of community resources
- Will arrange placement





## **Future Collaborative projects**

- Peer support program
  - Real time guidance in the ED
  - Collaboration with community resources
  - Anchor ED in Rhode Island as model





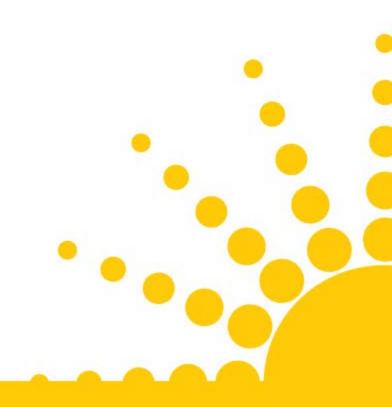
## Thank You



**AHCCCS Update** 



## **SMAC Update**



# Senate proposal analysis





## Value of Medicaid Coverage

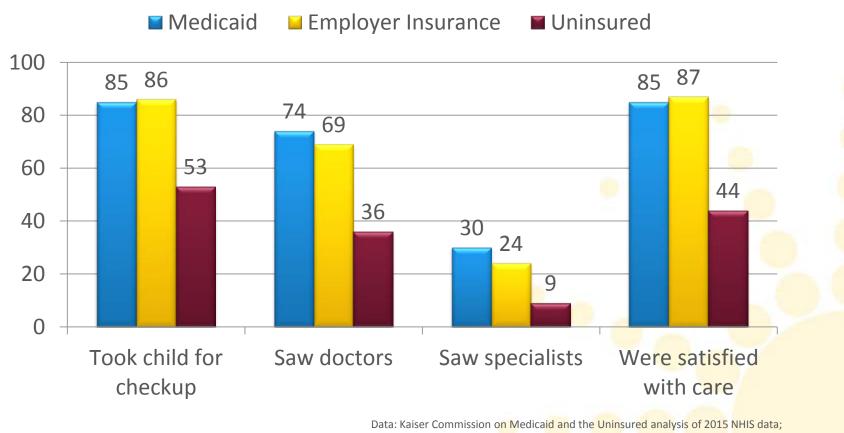


Chart: Andrew Witherspoon / Axios

Reaching across Arizona to provide comprehensive quality health care for those in need

Arizona Health Care Cost Containment System

## **Budget Update**

Arizona Health Care Cost Containment System

Adult Emergency Dental	<ul> <li>\$1,000 limit</li> <li>Target October 1, 2017</li> </ul>		
Occupational Therapy	• Target October 1, 2017		
Opioid Initiative	<ul><li> 3 OIG Staff</li><li> 2 Clinical Staff</li></ul>		
Proposition 206	<ul> <li>Ongoing 1-1-17 -Flagstaff 7-1-17</li> <li>Sick Leave 7-1-17 -Increase in Min. Wage 1-1-18</li> <li>Network Adequacy Study</li> </ul>		
AHCCCS	ning across Arizona to provide comprehensive 4		

quality health care for those in need

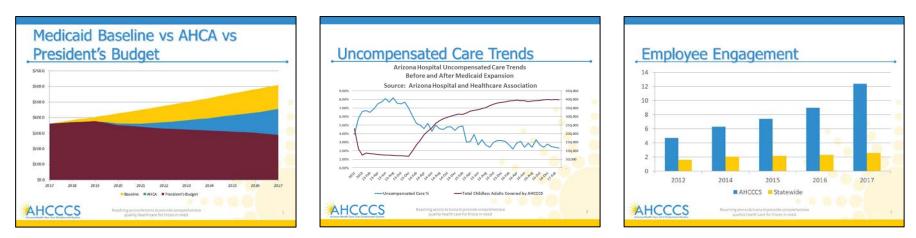
### AHCCCS Director: Tom Betlach SFY2017 Q4

### Budget FY17: \$12,201,541,300

<u>Vision</u>: Shaping tomorrow's managed care... from today's experience, quality and innovation.

<u>Mission</u>: Reaching across Arizona to provide comprehensive, quality health care to those in need.

### Employees: 1,042



### **Biggest Wins Last Quarter**

- Transitioned 50,000 PHP members on May 1st.
- Implemented 7-day opioid fill limit.
- Increased employee engagement score from 9.0 to 12.4.

#### **Biggest Concerns**

- Uncertainty with regard to federal policy-making and financing for Medicaid and CHIP.
- Need to transition over 9,000 long-term care members who are elderly or have a physical disability.

### What to Expect Next Quarter

- Allocate opioid grant funding to RBHAs.
- Establish and begin AHCCCS Leadership Academy.
- Have eligibility system contract strategy established.

## **AHCCCS Awards**

- AHCCCS, the Arizona Health Care Cost Containment System, recently received Gold level recognition from the Healthy Arizona Worksite Program for excellence in worksite wellness.
- AHCCCS, has been honored with a 2017 When Work Works Award for exemplary workplace practices. With more than 1000 employees, AHCCCS is the largest of the 10 organizations in Arizona – and the only state government agency – to receive the 2017 national recognition. This is AHCCCS' sixth When Work Works award in the last seven years.



## Arizona Management System

- **Issue:** Backlog of 50,000+ FFS claims resulted in a turnaround time of 30 days resulting in loss of claims discounts and/or financial penalties.
- Countermeasures: Trained, coached, and cross-trained all staff, filled vacant positions, re-assigned staff to work queues as dictated by workflow and volume; created new productivity standards and accountability;
- Results: Reduced the backlog to < 1,000/day and Reduced turnaround time to < 5 days.</li>



## Arizona Management System

- **Issue:** There was a backlog of 1,400+ unanswered requests from Community Assistors for assistance with applications and delays as long as 60 days to resolve application issues. Additionally, there was no way to identify requests pertaining to urgent medical needs.
- Countermeasures: Partnered with HEAplus Ops, ISD, and DES to: 1) create a Community Partner Hotline, 2) eliminate the DES email box, and have call center agents with expertise filter and forward requests to the appropriate staff at AHCCCS or DES,
- Results: 95% of issues are resolved in < 3 days 70% of issues are resolved the same day</li>



## Arizona Management System

- Issue: In May 2016, only 26% of FFS claims disputes were completed in < 60 days
- Countermeasure: Mapped the process, identified improvements, developed and standardized a revised process.
- Results: 91% of disputes are resolved in <a href="mailto:</a> 60 days

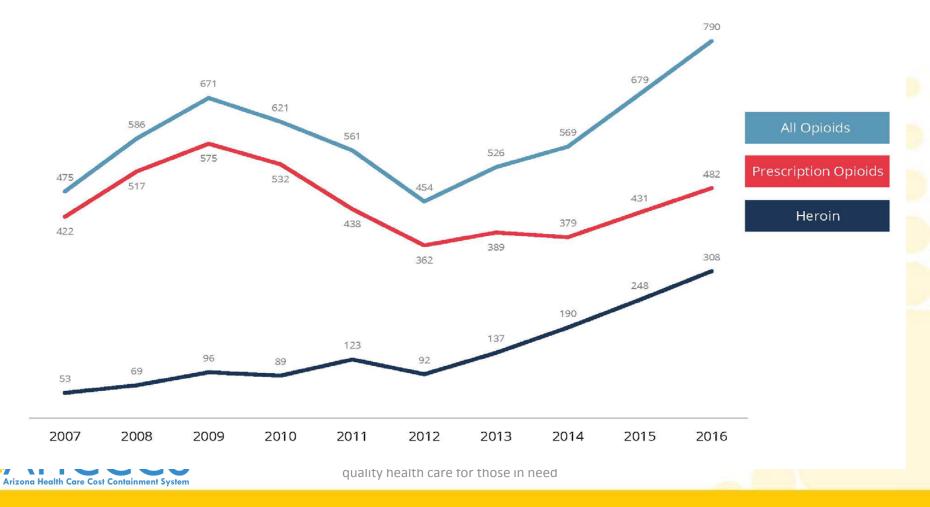


## 10-1-18 RFP Major Decisions

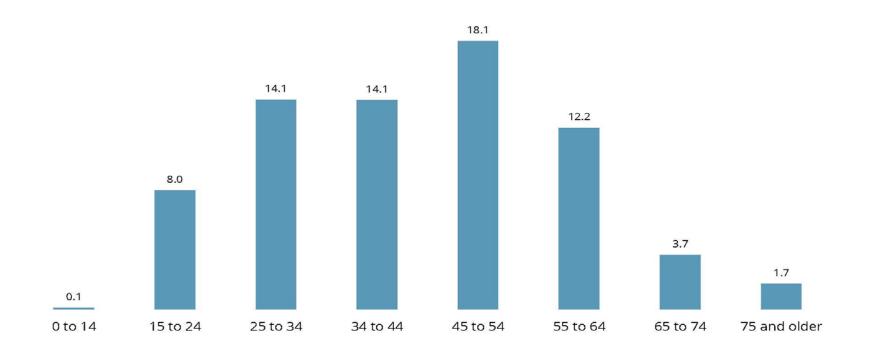
- Decisions regarding certain members with CRS qualifying conditions – SMI – CMDP
- Crisis System current structure remains
- GSA structure for Integrated Contractors will align with ALTCS – RBHA structure remains unchanged
- Unique RBHA services remain in place
- Number of awards may increase to reflect non affiliated RBHA award - Central at least 4 - South 2 + at least 1 more for Pima - North – 2
- Multi-service Interdisciplinary Clinic requirements



Opioid death counts among Arizona residents and non-residents in Arizona from 2007 to 2016.



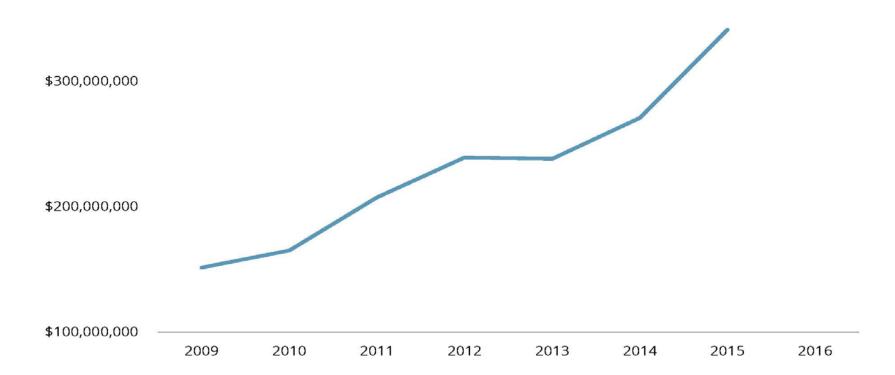
Opioid average 10-Year death rate per 100,000 population by age group from 2007 to 2016.





### The cost of all opioid-related encounters has **increased 125%** from 2009 to 2015.

\$400,000,000



\* Cost for encounters are calculated by applying the annual cost-to-charges ratio (produced by the Agency for Healthcare Research and Quality, Healthcare Cost Utilization Project) to reported encounter charges. This will estimate the actual cost paid to the provider for the healthcare services of the encounter. For this report, 2015 costs were estimated using the 2010-2014 average cost-to-charges-ratio by facility since 2015 and 2016 ratios were not available. When facility-specific ratios were not provided, the group ratio was used, or the state average ratio. These estimated costs are reasonable, estimates of actual cost, and are a more accurate measure than reported charges.

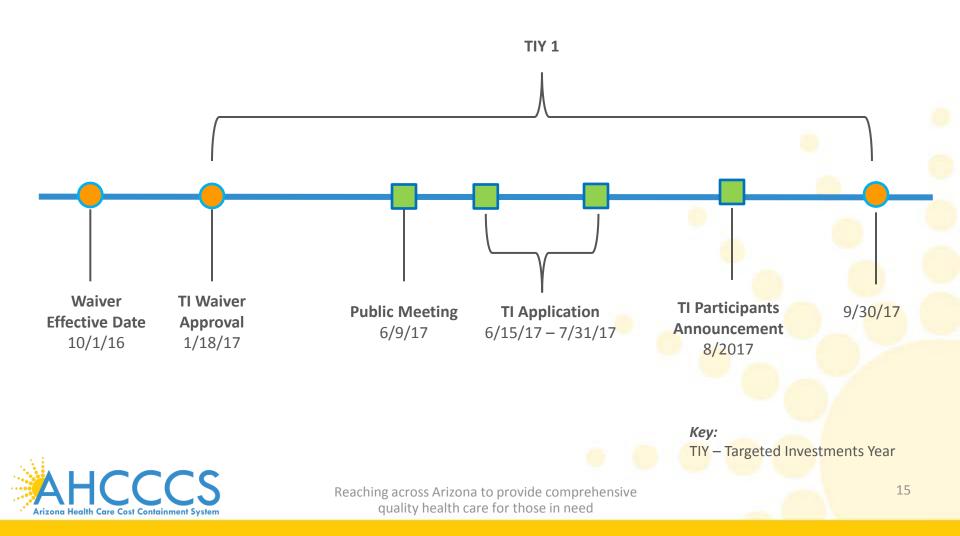


## Estimated Distribution of Funds Across Each Strategic Focus Area per Year

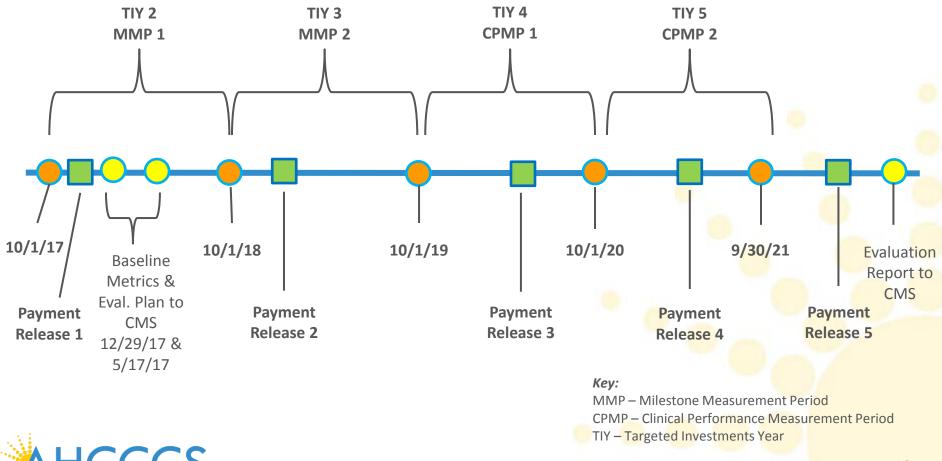
Focus Area	Year 1	Year 2	Year 3	Year 4	Year 5
TI Overall	6.7%	23.3%	30.0%	22.3%	16.7%
	\$19 M	\$66.5 M	\$85.5 M	\$66.5M	\$47.5M
Ambulatory (Primary Care & BH Services)	92% \$17,480,000	92% \$61,180,000	92% \$78,660,000	92% \$61,180,000	92% \$43,700,000
Justice	5%	5%	5%	3%	3%
	\$950,000	\$3,325,000	\$4,275,000	\$3,325,000	\$2,321,000
Hospital	3%	3%	3%	3%	3%
	\$570,000	\$1,995,000	\$2,565,000	\$1,995,000	\$1,425,000



## Program Timeline (TI Year 1)



## Program Timeline (TI Years 2 – 5)



Reaching across Arizona to provide comprehensive quality health care for those in need

Arizona Health Care Cost Containment System

## **Application Process Timeline**

Applications will be available to view and submit through an AHCCCS provider website.

- 6/15/2017- Expected application released date
- 7/31/2017- Application submission due date
- 8/2017- Notice of application approval date



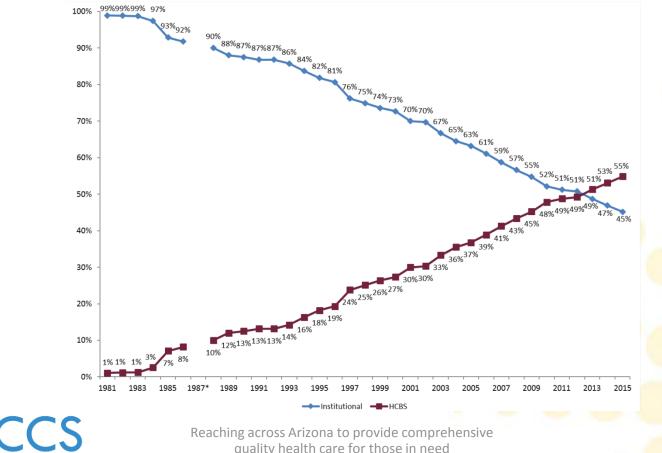
## Waiver Update

- IMD working with CMS on path forward for SUD – no ability at this point on MH
- Continue to look at potential flexibilities
- AHCCCS Care and Work Requirements and Time limits awaiting Repeal and Replace discussion resolution



## The Percentage of Total LTSS Spending for HCBS

Medicaid HCBS and Institutional LTSS Expenditures as a Percentage of Total Medicaid LTSS Expenditures, FY 1981–2015



Arizona Health Care Cost Containment System

\* ICF/IID data for FY

1987 were nearly double

expenditures for FY 1986 and for FY 1988. The

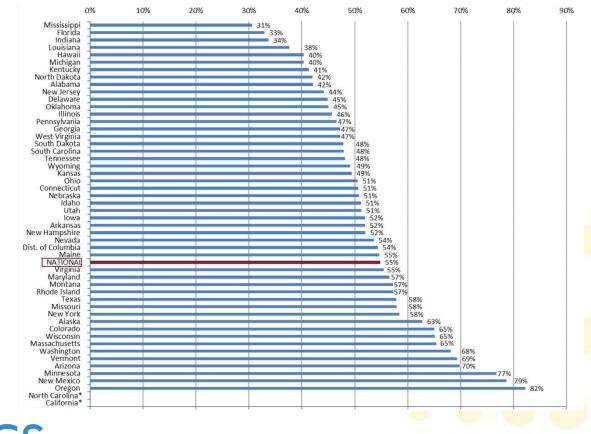
reason for the one-time reported increase in

expenditures is not

known, and data from this outlier year are excluded.

## The Percentage of Total LTSS Spending for HCBS

### Medicaid HCBS Expenditures as a Percentage of Total Medicaid LTSS Expenditures, by State, FY 2015

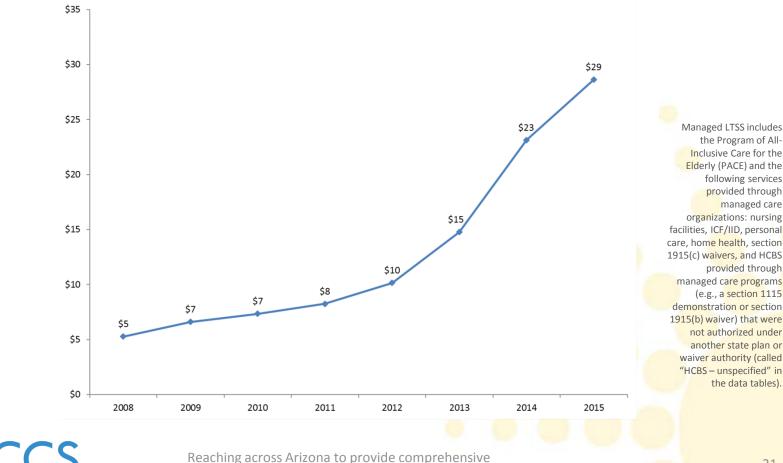


\* California and North Carolina were excluded from this figure because a high proportion of LTSS were delivered through managed care and detailed managed care information was not available for FY 2015.



## Growth of Managed Long-Term Services and Supports

Medicaid Managed LTSS Expenditures, in billions, FY 2008–2015



AHCCCS Arizona Health Care Cost Containment System