Arizona Health Care Cost Containment System



AHCCCS FINANCIAL REPORTING GUIDE FOR THE CHILDREN'S REHABILITATIVE SERVICES (CRS) CONTRACTOR

Tom Betlach, Director Arizona Health Care Cost Containment System

Effective Date: October 1, 2013

TABLE OF CONTENTS

| DEFINI | TIONS |
|--------|--|
| 1.00 G | ENERAL INFORMATION7 |
| 1.01 | Purpose and Objective of the Guide7 |
| 1.02 | Effective Dates and Reporting Time Frames7 |
| 1.03 | Sanctions |
| 2.00 F | INANCIAL REPORTING REQUIREMENTS9 |
| | NSTRUCTIONS FOR COMPLETION OF QUARTERLY AND ANNUAL REPORTING 5 |
| 3.01 | General Instructions |
| 3.02 | Certification Statement |
| 3.03 | Financial Statement Reporting Template Audit Report |
| 3.04 | Balance Sheet (Statement of Net Assets - governmental entities) |
| 3.05 | Statement of Revenues and Expenses See Appendix C-2 for an example of this report 18 |
| 3.06 | Footnote Disclosure Requirements |
| 4.00 S | UPPLEMENTAL REPORTS |
| 4.01 | Reserved for Future Use |
| 4.02 | Capitation |
| 4.03 | Receivables/Payables Report |
| 4.04 | Other Assets Report |
| 4.05 | Other Liabilities Report |
| 4.06 | Reserved for Future Use |
| 4.07 | Lag Report for Medical Claims Payable |
| 4.08 | Long-term Debt (Other than Affiliates) Report |
| 4.09 | Analysis of Profitability by Coverage Type Report |
| 4.10 | Sub-capitated Expenses Report27 |
| 4.10.1 | Block Purchases |
| 4.11 | Prior Contract Year Adjustment Schedules |
| 4.12 | FQHC/RHC Member Months |
| 4.13 | Consolidated or Parent Company Financial Statements (if applicable) |
| 4.14 | Annual Financial Disclosure Statement and Related Party Transaction Reports |
| 4.15 | Annual Reconciliation |
| 4.16 | Parent Company Annual Audit Report (if applicable)29 |
| 5.00 A | CCOUNTING AND REPORTING ISSUES29 |
| 5.01 | Medical Claims Liability (Including Claim Estimations RBUCs and IBNRs) |

| 5.02 | Reinsurance | 31 |
|------|--|----|
| 5.03 | Related Parties/Affiliates | 32 |
| 5.04 | Financial Viability Standards and Performance Guidelines | 32 |
| | APPENDIX | |
| 7.00 | EXHIBITS | 35 |



DEFINITIONS

AFFILIATE: See "Related Party Transactions".

AHCCCS: Arizona Health Care Cost Containment System. A State agency, as described in A.R.S. Title 36, Chapter 29, which is responsible for the provision of hospitalization and medical care to members through contracts with Contractors. AHCCCS is Arizona's Medicaid program, approved by the Centers for Medicare and Medicaid Services as a Section 1115 Waiver Demonstration Program

AHCCCS CONTRACTOR OPERATIONS MANUAL (ACOM): The ACOM provides information related to AHCCCS Contractor operations and is available on the AHCCCS website at www.azahcccs.gov.

BLOCK PURCHASING: Set amount paid for behavioral health services provided to CRS members.

CAPITATION: Payment to a Contractor by AHCCCS, of a fixed monthly payment per person in advance, for which the Contractor provides a full range of covered services as authorized under A.R.S. §36-2904 and §36-2907.

CONTRACTOR: An organization or entity that has a prepaid capitated contract with the AHCCCS administration pursuant to A.R.S. §36-2904 to provide goods and services to members either directly or through subcontracts with providers, in conformance with contractual requirements, AHCCCS Statute and Rules, and Federal law and regulations.

CHILDREN'S REHABILITATIVE SERVICES (CRS): AHCCCS program that provides for medical treatment, rehabilitation, and related support services to eligible individuals who have certain medical, disabling, or potentially disabling conditions, which have the potential for functional improvement through medical, surgical, or therapy modalities.

DAY: Calendar day unless otherwise specified.

DURABLE MEDICAL EQUIPMENT: An item or appliance that is not an orthotic or prosthetic and that is: designed for a medical purpose, is generally not useful to a person in the absence of an illness or injury, can withstand repeated use, and is generally reusable by others.

EMERGENCY MEDICAL CONDITION: A medical condition manifesting itself by acute symptoms of sufficient severity (including severe pain) such that a prudent layperson who possesses an average knowledge of health and medicine could reasonably expect the absence of immediate medical attention to result in: a) placing the patient's health (or, with respect to a pregnant woman, the health of the woman or her unborn child) in serious jeopardy, b)serious impairment to bodily functions, or c) serious dysfunction of any bodily organ or part [42 CFR 438.114(a)].

EMERGENCY SERVICES: Covered inpatient and outpatient services provided after the sudden onset of an emergency medical condition as defined above. These services must be furnished by a qualified provider, and must be necessary to evaluate or stabilize the emergency medical condition [42 CFR 438.114(a)].

ENROLLMENT: The process by which an eligible person becomes a member of a Contractor's plan.

FEE-FOR-SERVICE: A method of payment to registered providers on an amount per service basis.

HOME HEALTH: Health and supportive services provided in an AHCCCS member's home. This service shall be provided under the direction of a physician to prevent hospitalization or institutionalization and may include nursing, therapies, supplies and home health aide services. It shall be provided on a part-time or intermittent basis.

INCURRED BUT NOT REPORTED CLAIMS (IBNR): Incurred but not reported liability for services rendered for which claims have not been received.

INPATIENT: A patient who is provided with room, board, and general nursing services in a hospital setting and is expected to occupy a bed and remain at least overnight.

MULTI-SPECIALTY INTERDISCIPLINARY CLINIC (MSIC): An established facility where specialists from multiple specialties meet with members and their families for the purpose of providing interdisciplinary services to treat members.

OUTPATIENT: A patient who is not confined overnight in a health care institution.

PAYMENT REFORM/ SHARED SAVINGS: Providers and payers in the health care industry are exploring new innovations that further drive improvements in cost control and quality improvement. AHCCCS anticipates that the Contractor will be required to participate in payment reform efforts during the term of this contract as delineated by AHCCCS in order to further these initiatives without penalizing the Contractor and providers for their innovative efforts. AHCCCS will provide details regarding the shared savings methodology no later than six months prior to the effective date of implementation.

PHARMACY: An establishment where prescription orders are compounded and dispensed by, or under the direct supervision of, a licensed pharmacist, who is registered pursuant to A.R.S. Title 32, Chapter 18.

PHYSICIAN SERVICES: Services provided within the scope of the practice of medicine or osteopathy, as defined by State law, or under the personal supervision of an individual, licensed under State law to practice medicine or osteopathy. Physician services exclude those services routinely performed and not directly related to the medical care of the individual patient.

PRIOR PERIOD COVERAGE (PPC): The period of time, prior to the member's enrollment, during which a member is eligible for covered services. The time frame is from the effective date of eligibility to the day a member is enrolled with a Contractor. Refer to 9 A.A.C. 22 Article 1.

PROVIDER: Any person or entity who contracts with AHCCCS or a Contractor for the provision of covered services to members according to the provisions A.R.S. § 36-2901 or any subcontractor of a provider delivering services pursuant to A.R.S. § 36-2901.

REINSURANCE: A risk-sharing program provided by AHCCCS to the Contractor for the reimbursement of certain contract service costs incurred for a member beyond a predetermined monetary threshold.

RELATED PARTY TRANSACTIONS: Transactions with a party that has, or may have, the ability to control or significantly influence a Contractor, or a party that is, or may be, controlled or significantly influenced by the Contractor. Control, for purposes of this definition, means the possession, direct or indirect, of the power to direct or cause the direction of the management and policies of an enterprise through ownership, by contract, or otherwise. "Related parties" or "Affiliates" include, but are not limited to, agents, managing employees, persons with an ownership or controlling interest in the disclosing entity, and their immediate families, subcontractors, wholly-owned subsidiaries or suppliers, parent companies, sister companies, holding companies, and other entities controlled or managed by any such entities or persons.

STATE ONLY TRANSPLANT MEMBERS: Individuals who are eligible under one of the Title XIX eligibility categories and found eligible for a transplant, but subsequently lose Title XIX eligibility due to excess income may become eligible for one of two extended eligibility options as specified in A.R.S. 36-2907.10 and A.R.S. 36-2907.11.

SUPPLEMENTAL SECURITY INCOME (SSI) AND SSI RELATED): Eligible individuals receiving income through Federal cash assistance programs under Title XVI of the Social Security Act who are aged, blind or disabled and have household income levels at or below 100% of the FPL.

SUB-CAPITATION: A fixed premium paid by a Contractor to a provider of health care services with whom the Contractor has a contract. The provider is at risk for the designated services.

SUBCAPITATED/BLOCK PURCHASE EXPENSES: Expenses incurred by the Contractor as payments to a provider under a subcapitated or block purchase arrangement.

TEMPORARY ASSISTANCE TO NEEDY FAMILIES (TANF): A Federal cash assistance program under Title IV of the Social Security Act established by the Personal Responsibility and Work Opportunity Act of 1996. It replaced Aid to Families with Dependent Children (AFDC).

THIRD PARTY: An individual, entity or program that is, or may be, liable to pay all, or part of, the medical cost of injury, disease or disability of an AHCCCS applicant or member as defined in R9-22-1001.

1.00 GENERAL INFORMATION

1.01 Purpose and Objective of the Guide

The purpose of the Reporting Guide for the CRS Contractor (Guide) is to set forth the monthly, quarterly and annual reporting requirements for CRS Contractor. The primary objective of the Guide is to establish consistency and uniformity in reporting. This Guide is neither intended to limit the scope of audit procedures to be performed during the Contractor's annual certified audit, nor to replace the independent Certified Public Accountant's judgment as to the work to be performed. It is instead intended to define certain additional procedures and analysis to be performed and reported on by the applicable Contractor management on a periodic basis and by the independent Certified Public Accountants on an annual basis.

The contract with AHCCCS requires that the Contractor furnish information from its records relating to the performance under the contract. Certain financial and statistical data are outlined in the contract as minimum reporting requirements. AHCCCS has developed a standard set of forms to be used to satisfy the financial reporting requirements as well as guidelines and minimum reporting requirements for the annual audited financial statements. This guide is intended to outline these requirements and also provide examples of required reports in the Appendix to the guide.

The Contractor is required to utilize the <u>most recent</u> Financial Statement Reporting Template provided by the Division of Health Care Management (DHCM) for submission of all required quarterly and annual reports.

1.02 Effective Dates and Reporting Time Frames

The provisions and requirements of this guide are effective for reporting periods October 1, 2013 and later. As deemed necessary, amendments and/or updates to this guide may be issued by AHCCCS.

Monthly reporting, when required, is due within 30 days of each month end, using either the Contractor's internal financial statement format or the AHCCCS Reporting Guide format.

Quarterly reporting is due within 60 days of each quarter end, using the most recent AHCCCS Reporting Guide format.

A draft of the annual audited financial statements, supplemental schedules, and annual reconciliation are due within 90 days of the Contractor's fiscal year end. The final annual audited financial statements, annual reconciliation, management letter and all other annual financial reports are due within 120 days of the Contractor's fiscal year end.

If a due date falls on a weekend or a State recognized holiday, reports will be due the following business day.

See Section 2.00 for a complete listing of monthly, quarterly and annual filing requirements.

1.03 Sanctions

Failure to file with AHCCCS, accurate, timely and complete financial statements and related deliverables may result in monetary penalties until such statements or deliverables are received by AHCCCS.

If a Contractor knowingly and willfully makes, or causes to be made, any false statement or misrepresentation of a material fact in any statement or disclosure filed pursuant to this policy, the Contractor may be fined one percent of one month's capitation or \$10,000, whichever is greater.



2.00 FINANCIAL REPORTING REQUIREMENTS

The table on the following page represents the financial reporting requirements and the applicable due dates. Detailed descriptions of the required reports may be found in Section 3.00 and Section 4.00 of this Guide.

| REPORT DUE DATES | Monthly Reporting(Onl y if requested by AHCCCS) | Quarterly Reporting | Draft Annual Financial Reporting | Annual Financial Reporting |
|---|--|------------------------------|--|----------------------------------|
| Due | 30 days after | 60 days after | 90 days after | 120 days after |
| Due Date: | so days after month end | ou days after quarter end | yo days after vear end | vear end |
| Monthly/Quarterly Certification Statement | X | X | | |
| Financial Statement Template Audit Report | | X | | |
| Balance Sheet Report - Part A: Assets | X | X | X | X |
| Balance Sheet Report - Part B: Liabilities & Equity | X | X | X | X |
| Revenue & Expense Statement | | X | X | X |
| Capitation Report | X | X | * | * |
| Receivables/Payables Report | X | X | * | * |
| Other Assets Report | X | X | * | * |
| Other Liabilities Report | X | X | * | * |
| Claims Lag Report – (Hospitalization, Medical & Other) | X | X | * | * |
| Long-term Debt Report (other than Affiliates) | X | X | * | * |
| Profitability by Coverage Type | X | X | * | * |
| Sub-Capitated Expenses Report | X | X | * | * |
| Sub-Capitated Expense Detail | X | X | * | * |
| Block Purchase Expenses Report | X | X | * | * |
| Block Purchase Expense Detail | X | X | * | * |
| Prior Contract Year Adjustment Schedule | X | X | * | * |
| Footnote Disclosure Requirements (AHCCCS format for Quarterlies or GAAP/GASB format for audits) | x | Х | X | X |
| FQHC Member Months Report | | X | | |
| Parent Company Financial Statements (if applicable) | | X | | X |
| Independent Auditor's Report | | | X | X |
| Statement of Cash Flows (if required by GAAP/GASB) | | | X | X |
| Management Letter | | | | X |
| Annual Reconciliation | | | X | X |
| Financial Disclosure Statement | | | | X |
| Related Party Transactions | | | | X |

| Electronic Version of final Auditor's Report, Audited Financial Statements and | | |
|--|--|---|
| Footnotes | | Χ |

* Required submissions if audit adjustments have impacted amounts previously reported. See Paragraph 4.15



3.00 INSTRUCTIONS FOR COMPLETION OF QUARTERLY AND ANNUAL REPORTING FORMS

3.01 General Instructions

All reports must be compiled using the accrual basis of accounting. The Contractor shall submit these forms electronically on or before the due date to AHCCCS via the Secured File Transfer Server (SFTS) using the Financial Statement Reporting Template provided by the Division of Health Care Management (DHCM). The sent date will be used as the receipt date for timeliness purposes. The electronic copy must contain the Reporting Guide Template in MS Excel including all supplemental schedules. The certification page needs to bear all signatures and be submitted in PDF format and inserted into the Excel template. Any additional information needs to be submitted in MS Excel. Amounts reported to AHCCCS under this guide are to represent the AHCCCS CRS business independent of any other line of business in which the Contractor may be engaged. The financial statements must at least separate these lines of business in the form of additional supplemental schedules, if they are not separately presented in the financial statements themselves.

Draft annual audited financial statements and supplemental reports should be complete with all attachments and schedules and be as close to final as possible. There should be only minimal changes between the draft and final submissions. The draft and final audit report, audited financial statements and footnotes should be in accordance with GAAP or GASB. Footnotes and supplemental schedules should agree to amounts included in the audited financial statements.

Report line titles and columnar headings are detailed in the report specific paragraphs below. Utilize predefined categories or classifications before reporting an amount as "Other". For any material amounts included in the "Other" category, provide details and explanations in the footnotes regarding the content of the account(s). For this purpose, material is defined as an amount $\geq 10\%$ of the total for each section. For example, if Other Income is reported and it is less than 10% of Total Revenues, no disclosure is necessary. However, if Other Income was 13% of Total Revenues, disclosure is necessary (see Paragraph 3.06 for Footnote Disclosure Requirements).

If information is not available or applicable, write "None", not applicable (N/A), or "-0-" in the space provided.

3.02 Certification Statement

The purpose of the certification statement is to attest that the information submitted in the reports is current, complete, and accurate. The statement should include the Contractor name, Contractor identification number, quarter ended, preparer information, and Chief Executive Officer and Chief Financial Officer signatures. See Appendix A for an example of the Certification Statement.

3.03 Financial Statement Reporting Template Audit Report

The Financial Statement Reporting Template Audit Report lists the required audit criteria that must be passed prior to the submission of quarterly financial statements. If the audit check figures do not match, data should be corrected or an explanation should be provided in writing and submitted with the quarterly financial statement reporting package. See Appendix B for an example of this report.

3.04 Balance Sheet (Statement of Net Assets - governmental entities)

See Appendix C-1 for an example of this report.

<u>CURRENT ASSETS</u> are assets that are expected to be converted into cash or used or consumed within one year from the balance sheet date. Restricted assets for the performance bond, contracts, reserves, etc., are not to be included as current assets.

| <u>A/C 105 -</u> | Cash and C | ash Equivalents |
|------------------|--------------------------|--|
| | Include: | Cash and cash equivalents, available for current use. Cash equivalents are investments maturing 90 days or less from the date of purchase. |
| | Exclude: | Restricted cash (and equivalents) and any cash (and equivalents) pledged by the Contractor to satisfy the AHCCCS performance bond requirement. |
| A/C 110 - | Short-term | Investments |
| | Include: | Investments that are readily marketable and that are expected to be redeemed or sold within one year of the balance sheet date. |
| | Exclude: | Investments maturing 90 days or less from the date of purchase and restricted securities. Also exclude investments pledged by the Contractor to satisfy the AHCCCS performance bond requirement. |
| A/C 115 - | Capitation | |
| | Include: | Net amounts receivable from AHCCCS for capitation as of the balance sheet date. See Capitation Report (Paragraph 4.02) for required detail of this line item. |
| <u>A/C 120 -</u> | Reinsurance | e Receivable |
| | Include: | Billed and unbilled reinsurance. See discussion of Reinsurance in Paragraph 5.02. |
| <u>A/C 122 -</u> | CRS Tiered | Reconciliation Receivables |
| | Include: | The CRS tiered reconciliation shall be based on fully adjudicated medical expense encounters, and self-reported subcapitated expenses/block purchases net of reinsurance. |
| <u>A/C 125 -</u> | Investment I Include: | Income Receivable Income earned but not yet received from cash equivalents, investments, on- balance sheet performance bonds, and short and long-term investments. |

A/C 130 - Current Due from Affiliates

- Include: The net amount of receivables due from affiliates expected to be collected within one year of the balance sheet date. Note that only the net amount is reported. Therefore, there should not be a Due from and a Due to Affiliates concurrently. All related party transactions that are not conducted in the normal course of business require written prior approval from AHCCCS. Due from affiliate amounts should be described in the notes to the financial statements. See Paragraph 3.06 #10.
- Exclude: Amounts due from affiliates resulting from medical claims payable, capitation payable or other medical expense related items and non-current amounts due from affiliates.

A/C 135 - Payment Reform/ Shared Savings Receivable

Include: AHCCCS anticipates that the Contractor will be required to participate in payment reform efforts during the term of this contract. Upon implementation of payment reform, the Contractor shall include the receivable anticipated from this initiative.

A/C 140 - Other Current Assets

Include: The total current portion of any assets (e.g., income taxes receivable) not accounted for elsewhere on the balance sheet. Any receivables from providers should be accounted for in this line item, and should not be netted against the IBNRs. See Other Assets Report (Paragraph 4.04) for required detail of this line item.

OTHER ASSETS

| <u>A/C 145 -</u> | General Pe | erformance Bond |
|------------------|------------|---|
| | Include: | All cash and investments pledged to meet the AHCCCS performance bond |
| | | requirement. |
| | Exclude: | Surety bonds or letters of credit that do not represent actual assets of the Contractor. |
| <u>A/C 150 -</u> | Restricted | Cash and Other Assets |
| | Include: | Cash, securities, receivables, etc., whose use is restricted. |
| | Exclude: | Cash and/or investments pledged by the Contractor to satisfy the AHCCCS performance bond requirement. |
| <u>A/C 155 -</u> | Long-term | Investments |
| | Include: | Investments that are expected to be held longer than one year. |
| | Exclude: | Investments pledged by the Contractor to satisfy the AHCCCS performance bond requirement. |

A/C 160 - Non-current Due from Affiliates

- Include: The net amount of receivables due from affiliates not expected to be collected within one year of the balance sheet date. Note that only the net amount is reported. All related party transactions that are not conducted in the normal course of business require written prior approval from AHCCCS. Non-current Due from affiliate amounts should be described in the notes to the financial statements. See Paragraph 3.06 - #10.
- Exclude: Amounts due from affiliates resulting from medical claims payable, capitation payable or other medical expense related items and current amounts due from affiliates.

<u>A/C 165 - Other Non-current Assets</u> Include: The total non-current

Hude: The total non-current portion of any assets not accounted for elsewhere on the balance sheet. See Other Assets Report (Paragraph 4.04) for required detail of this line item.

<u>PROPERTY AND EQUIPMENT</u> consists of fixed assets including land, buildings, leasehold improvements, furniture, equipment, etc.

- <u>A/C 170 Land</u> Include: Real estate owned by the Contractor.
- A/C 175 Buildings

Include: Buildings owned by the Contractor, including buildings under a capital lease, and improvements to buildings owned by the Contractor.

- Exclude: Improvements made to leased or rented buildings or offices.
- <u>A/C 180 Leasehold Improvements</u> Include: Capitalizable improvements to facilities not owned by the Contractor.
- A/C 185 Furniture and Equipment

Include:

Include: Medical equipment, office equipment, data processing hardware and software (where permitted), and furniture owned by the Contractor, as well as similar assets held under capital leases.

A/C 190 - Other – Property and Equipment

All other fixed assets not falling under one of the other specific fixed asset categories.

<u>A/C 195 - Accumulated Depreciation and Amortization</u> Include: The total of all depreciation and amortization accounts relating to the various fixed asset accounts. <u>**CURRENT LIABILITIES**</u> consists of obligations whose liquidation is reasonably expected to occur within one year from the balance sheet date.

A/C 205 -Accounts Payable Include: Amounts due to creditors for the acquisition of goods and services (trade and administrative vendors) on a credit basis. Exclude: Amounts due to providers related to the delivery of health care services. A/C 210 -Accrued Administrative Expenses Include: Accrued expenses and management fees and any other amounts, estimated as of the balance sheet data (i.e., payroll, taxes). Also include accrued interest payable on debts. A/C 215 -Capitation Payable Include: Net amounts owed to providers for monthly capitation. Exclude: Capitation amounts payable to AHCCCS as a result of an overpayment. (This amount should be reported in A/C 240 - Other Current Liabilities.) A/C 220 -Medical Claims Payable The total will include the total of reported but unpaid claims (RBUCs) and Include: incurred but not reported claims (IBNRs). See the discussion on Medical Claims Liability in Paragraph 5.01. A/C 222 -**CRS** Tiered Reconciliation Payables The CRS tiered reconciliation shall be based on fully adjudicated medical Include: expense encounters, and self-reported subcapitated expenses/block purchases, net of reinsurance. A/C 225 - Reserved A/C 230 -Current Portion of Long-term Debt Include: The total current portion from the detail listed in the Long-term Debt Report (Other than Affiliates) which will include the principal amount on loans, notes, and capital lease obligations due within one year of the balance sheet date. See Long-Term Debt (Other than Affiliates) Report, Paragraph 4.08. Exclude: Long-term portion of, and accrued interest on loans, notes, and capital lease obligations. A/C 235 -*Current Due to Affiliates* Include: The net amount of payables due to affiliates expected to be paid within one year of the balance sheet date. Note only the net amount is reported. Therefore, there should not be a Due from and a Due to Affiliates concurrently. All related party transactions that are not conducted in the normal course of business

require written prior approval from AHCCCS. Due to affiliate amounts should be described in the notes to the financial statements. See Paragraph 3.06 - #10.

Exclude: Amounts due to affiliates resulting from medical claims payable, capitation payable or other medical expense related items and non-current amounts due to affiliates.

A/C 240 - Other Current Liabilities

Include: The total current portion from the detail listed in the Other Liabilities Report, which will include those current liabilities not specifically identified elsewhere (i.e. income taxes payable). Current portion of Payment Reform/Shared Savings arrangements should be reported on this line regardless of amount. See Other Liabilities Report, Paragraph 4.05.

<u>OTHER LIABILITIES</u> are those obligations whose liquidation is not reasonably expected to occur within one year of the date of the balance sheet.

- A/C 245 Non-current Portion of Long-term Debt
 - Include: The total non-current portion from the detail listed in the Long-term Debt report which will include the long-term portion of principal on loans, notes, and capital lease obligations. See Long-Term Debt (Other than Affiliates) Report (Paragraph 4.08) for required detail of this line item.
 - Exclude: Current portion of, and accrued interest on loans, notes, and capital lease obligations.
- A/C 250 Non-current Due to Affiliates

Include: The net amount of payables due to affiliates not expected to be paid within one year of the balance sheet date. Note that only the net amount is reported. All related party transactions that are not conducted in the normal course of business require written prior approval from AHCCCS. Due to affiliate amounts should be described in the notes to the financial statements. See Paragraph 3.06 - #10.

Exclude: Amounts due to affiliates resulting from medical claims payable, capitation payable or other medical expense related items and current amounts due to affiliates.

A/C 255 - Other Non-current Liabilities

Include: The total non-current portion of Other Liabilities, which will include those non-current liabilities not specifically identified elsewhere. Non-current portion of Payment Reform/ Shared Savings arrangements should be reported on this line. See Other Liabilities Report (Paragraph 4.05) for required detail of this line item.

EQUITY includes preferred stock, common stock, treasury stock, additional paid-in capital, contributed capital, and retained earnings/fund balance.

A/C 505 - Preferred Stock

Include the total par value of Preferred Stock, or in the case of no-par shares, the stated or liquidation value.

- <u>A/C 510 Common Stock</u> Include the total par value of Common Stock, or in the case of no-par shares, the stated value.
- <u>A/C 515 Treasury Stock</u> Include the amount of Treasury Stock reported using the Par Value or Cost Method.
- <u>A/C 520 Additional Paid-in Capital</u>
 Include amounts paid and contributed in excess of the par or stated value of shares issued.
 Also include adjustments from purchases and revaluations recorded in accordance with SFAS
 No. 141, Business Combinations and EITF 88-16, Basis in Leverage Buyout Transactions.
- <u>A/C 525 Contributed Capital</u> Include capital donated to the Contractor. Describe the nature of the donation as well as any restrictions on this capital in the notes to financial statements.
- <u>A/C 530 Retained Earnings/Net Assets (Liabilities)</u> Include the undistributed and unappropriated amount of earned surplus. Beginning retained earnings balance for a new fiscal year should agree to the ending retained earnings balance from the previous fiscal year and should remain constant during the fiscal year.

3.05 Statement of Revenues and Expenses See Appendix C-2 for an example of this report

REVENUES

- A/C 305 Capitation Include: Revenue recognized on a prepaid basis from AHCCCS for provision of prospective and prior period coverage (PPC) health care services for AHCCCS eligible CRS members.
 - Exclude: Capitation from all other lines of business such as ALTCS EPD/DDD, Acute Care Program, and MAPD.
- A/C 310 Reserved
- <u>A/C 312 Payment Reform/ Shared Savings Settlement</u> Include: Settlement from Payment Reform/Shared Savings. The related balance sheet amounts should be recorded in A/C 135.
- <u>A/C 315 Reserved</u>
- <u>A/C 320 CRS Tiered Reconciliation Settlement</u> Include: CRS Tiered Reconciliation Settlement
- <u>A/C 321 Reserved</u> <u>A/C 322 - Reserved</u>

- A/C 325 Investment Income
 - Include: All investment income earned during the period. Interest income and interest expense should not be netted together.

<u>A/C 330 - Other Income (Specify)</u> Include: Revenue from sources not identified in the other revenue categories.

EXPENSES All expenses must be reported net of Medicare/TPL reimbursement and net of quick pay discounts.

Hospitalization Expenses include only those expenses for Inpatient hospital services.

<u>A/C 402 - Inpatient Hospital-Acute care and CRS Specialty Services</u> Include: All contracted or fee for service expenses for hospital inpatient services, including room, board, and ancillary expenses, for acute care and CRS specialty services.

<u>A/C 404 - Inpatient Hospital - Behavioral Health Services</u> Include: All contracted or fee for service expenses for hospital inpatient services, including room, board, and ancillary expenses, for behavioral health services.

<u>A/C 406 - Reserved</u>

<u>Medical Compensation Expenses</u> include compensation paid for physician and non-physician services. Expenses should include all contracted, non-contracted, fee for service and subcapitated/block purchase expenses.

A/C 408 - Primary Care Physician Services

Include: Those expenses for primary care delivery and other practitioners, including Early and Periodic Screening, Diagnosis and Treatment (EPSDT).

A/C 409 - Behavioral Health Professional Services

Include: Those expenses for professional services related to Behavioral Health services.

- <u>A/C 410 Referral Physician Services</u> Include: Contracted or fee for service expenses for referral (specialist) physician services.
- <u>A/C 412 MSIC Clinic Fee Expenses</u> Include: MSIC Clinic Fee expenses.

A/C 414 Other Professional Services

Include: All other professional services not specifically identified in one of the categories defined above.

<u>Other Medical Expenses</u> include services provided to members on an outpatient basis. Services include emergency services, pharmacy, lab, radiology, etc. Expenses should include all contracted, non-contracted, fee for service and subcapitated/block purchase expenses for these services.

| <u>A/C 416 -</u> | Emergency . | Facility Services |
|------------------|--------------------|---|
| | Include: | Those expenses relating to emergency room and urgent care facility services provided on an outpatient basis. |
| <u>A/C 417 -</u> | Pharmacy | |
| | Include: | Pharmacy expenses incurred for outpatient services. |
| | Exclude: | Pharmacy expenses incurred for dental. |
| <u>A/C 418 -</u> | Lab, X-ray d | and Medical Imaging |
| | Include: | Pathology, Laboratory and radiology (medical imaging, x-ray) expenses incurred for outpatient services. |
| <u>A/C 419 -</u> | Outpatient I | Facility |
| | Include: | Outpatient facility expenses incurred for outpatient services. Includes outpatient/ambulatory surgical center. |
| | Exclude: | Physician expense for surgery (this should be included in A/C 410 above). |
| <u>A/C 420 -</u> | Durable Me | dical Equipment |
| | Include: | Medical equipment, medical supplies, medical appliances and oxygen expenses incurred for outpatient services. |
| 110 101 | | |
| <u>A/C 421 -</u> | Dental Include: | Dental expenses incurred for outpatient services, including outpatient surgery, pharmacy, lab, and radiology specifically related to a dental diagnosis. |
| <u>A/C 422 -</u> | Transportat | ion |
| | Include: | Transportation expenses incurred for inpatient and outpatient services, both emergency and non-emergency. |
| A/C 423 - | Nursing Fac | cility, Home Health Care |
| | Include: | Expenses relating to nursing facility (NF) and home health care including durable medical equipment expense incurred in a NF or home health care setting. Examples include: Intermediate Care Facility and Skilled Nursing Facility. |
| A/C 424 - | Physical Th | eraby |
| | Include: | Physical therapy expenses incurred for outpatient services. |
| <u>A/C 425 -</u> | Payment Re | form/ Shared Savings Settlements |
| | Include: | Expenses related to the Payment Reform/Shared Savings Arrangements as defined in the definition section of this guide. Expenses should be recorded in the period in which they occurred or were earned. The related balance sheet amounts should be recorded in A/C 240 and/or A/C 255. |

| <u>A/C 426 -</u> | <u>Miscellaneous Medical Expenses</u> | | | | | | |
|------------------|---------------------------------------|---|--|--|--|--|--|
| | Include: | Outpatient expenses not specifically identified in one of the categories defined above. | | | | | |
| <u>A/C 427 -</u> | <u>Reserved</u> | | | | | | |
| <u>A/C 429</u> | Behavioral | Health Day Program | | | | | |
| | Include: | Medical, Home and Community expenses incurred for services provided to members in a Behavioral Health Day Program including supervised day program, therapeutic day program, and medical day program. | | | | | |
| A/C 430 | Behavioral | Health Case Management Services | | | | | |
| | Include: | Case management expenses related to behavioral health services, including salaries, benefits, travel, and training expenses for the case manager(s), and case management supervisors. | | | | | |
| <u>A/C 431</u> | Rehavioral | Health Crisis Intervention Services | | | | | |
| | Include: | Expenses incurred for Crisis Intervention Services provided to members including mobile, stabilization and telephone. | | | | | |
| NIC 122 | Dahanianal | Haalth Dahahilitation Somioon | | | | | |
| <u>A/C 432</u> | Include: | <u>Health Rehabilitation Services</u> Expenses incurred for Rehabilitation Services provided to members including living skills training, Cognitive Rehab, Health Promotion, and Supported Employment Services | | | | | |
| A/C 433 | Behavioral | Health Residential Services | | | | | |
| | Include: | Expenses incurred for Residential Services provided to members including Level II and Level III Behavioral Health Residential Facility Room and Board | | | | | |
| <u>A/C 434</u> | All Other B | ehavioral Health Services | | | | | |
| | Include: | Miscellaneous support services incurred for All Other Behavioral Health Services provided to members. This includes personal care services, family support, peer support, home care training to home care client, unskilled respite care, and supported housing. | | | | | |
| A/C 440 - | Reinsurance | 0 | | | | | |
| 1 | Include: | Reinsurance earned, billed and unbilled, as of the statement date. See discussion in Paragraph 5.02. | | | | | |
| <u>A/C 441 -</u> | Reserved | $\mathbf{\Psi}$ | | | | | |
| <u>A/C 442 -</u> | Third Party Include: | <i>Liability</i> Revenue from settlement of accident claims or other third party sources. | | | | | |

<u>NOTE</u>: A/C's 440 and 442 should be reported as negative numbers, to allow the Financial Statement Reporting Template to properly net the amounts out of medical expense.

<u>Administrative Expenses</u> are those costs associated with the overall management and operation of the Contractor.

| <u>A/C 444 -</u> | Compensati | <u>on</u> |
|------------------|--------------|--|
| | Include: | All forms of compensation, including employee benefits and taxes, to administrative personnel. This includes medical director compensation, whether on salary or contract. |
| | Exclude: | Encountered case management expense |
| <u>A/C 446 -</u> | Data Proces | ssing |
| | Include: | Costs other than compensation for internal and external data processing services during the period. |
| | Exclude: | Compensation for any internal data processing personnel as this is reported in A/C 444. |
| A/C 448 - | Managemen | nt Foos |
| <u>MC ++0 -</u> | Include: | Management fees paid or payable by the Contractor for the current period to a parent or an outside management company. |
| <u>A/C 450 -</u> | Interest Exp | ense |
| | Include: | Interest expense incurred on outstanding debt and interest paid to providers on late claims during the period. Interest income and interest expense should not be netted together. |
| A/C 452 - | Occupancy | |
| | Include: | Occupancy expenses incurred, such as rent and utilities, on facilities that are not used to deliver health care services to members. |
| <u>A/C 454</u> - | Depreciatio | <u>n</u> |
| | Include: | Depreciation on those assets that are not used to deliver health care services to members. |
| A/C 456 - | Marketing | |
| | Include: | Expenses related to any form of exchange whereby the intent is to promote or increase the membership of the Contractor. |
| <u>A/C 458 -</u> | Other – Adn | ninistrative Expenses |
| | Include: | Administrative expenses not specifically identified in the categories above. |
| <u>N/A</u> | | ing Income (Loss) |
| | Include: | Gains and losses on sale of investments and fixed assets during the period and any other non-operating income or loss. |
| <u>N/A</u> | Provision fo | or Income Taxes |
| | Include: | Provision for income taxes for the period. |
| <u>N/A</u> | | or Premium Taxes |
| | Include: | Provision for premium taxes for the period. |

3.06 Footnote Disclosure Requirements

Footnote disclosures are required in order to supplement AHCCCS' understanding of the financial statements and supplemental schedules. The following list represents minimum expected disclosures and is not intended to be all-inclusive. Disclosures required by GAAP or GASB should also be included. If the disclosure does not apply, indicate so by writing "None" or "Not Applicable (N/A)" next to the numbered footnote.

1) <u>Organizational Structure:</u>

Discuss the organization structure, location of its headquarters, and a brief summary of the operations of the Contractor.

2) <u>Summary of Significant Accounting Policies:</u>

Discuss accounting policies relating to significant balance sheet line items such as, but not limited to, cash and cash equivalents, investments and medical claims payable. Specifically, the medical claims payable policy should discuss the methodology used in calculating IBNR balances.

On an annual basis, or in the event of a change, discuss the expense allocation methodology.

Discuss revenue and expense recognition policies for the following:

- Capitation revenue; Reconciliation Settlements
- Reinsurance revenue
- Other revenue
- Medical expenses
- Administrative expenses
- Payment Reform/Shared Savings Arrangements

Discuss any changes in accounting methodologies which have taken place during the current contract year.

3) <u>Other Amounts:</u>

Describe material amounts included in the "other" and "miscellaneous" categories in the Balance Sheet and Statement of Revenues and Expenses. Material amounts are considered greater than 10% of the related total category (i.e., assets, liabilities, revenues, total other medical expenses or administrative expenses).

4) <u>Pledges/Assignments and Guarantees:</u>

Describe any pledges, assignments, or collateralized assets and any guaranteed liabilities not disclosed on the balance sheet.

5) <u>Performance Bond:</u>

Disclose the method by which the Contractor satisfied the AHCCCS performance bond requirement for the quarter. This disclosure is required whether or not the amounts are included in the financial statements.

6) <u>Material Adjustments:</u>

Disclose and describe any material adjustments made during the current reporting period. Include those adjustments that may relate to a prior period, specifically IBNR adjustments, that affect the financial statements and provide detail for which period(s) the adjustment(s) relate.

7) <u>Medical Claims Payable Analysis:</u>

Explain large fluctuations and/or revisions in estimates and the factors that contributed to the change in the Medical Claims Payable balances from the prior quarter. Specifically, address changes of more than 10% (on per member per month basis). Explanations should detail the amount of the adjustments by quarter and by coverage type.

8) <u>Contingent Liabilities:</u>

Provide details of any malpractice or other claims asserted against the Contractor, as well as the status of the case, potential financial exposure and expected resolution.

9) <u>Investments:</u>

Long-term investments that may be liquidated without significant penalty within 24 hours, which the Contractor would like treated as current assets for calculation of the current ratio, must be disclosed in the footnotes. Descriptions and amounts should be disclosed and should include indication of whether or not the investments are restricted or unrestricted. (Note that significant penalty in this instance is any penalty greater than 20%.) Also disclose the amount of Unrealized Gains or Losses reported on the financial statements associated with these investments.

10) <u>Due from/to Affiliates (Current and Non-current):</u>

Describe, in detail, the composition of the due to/from affiliates including the name of the affiliate, a description of the affiliation, amount due to/from the affiliate and a description of any significant changes to the line item.

11) <u>Equity Activity:</u>

Disclose all activity in equity, other than net income or net loss.

12) Non-Compliance with Financial Viability Standards and Performance Guidelines:

Disclose any non-compliance with Financial Viability Standards and Performance Guidelines, the factors causing the non-compliance and the plan of action to resolve the issue(s).

13) <u>Changes in Financial Statement Line Items:</u>

Describe changes in balance sheet asset items (lines 105-195) if the current or previous quarter amount is equal to or greater than 10% of the total assets for that quarter or if the change from the prior quarter exceeds 10%.

Describe changes in balance sheet liability line items if the current or previous quarter amount is equal to or greater than 10% of the total liabilities (lines 205-255) for that quarter or if the change from the prior quarter exceeds 10%.

Describe changes in statement of revenue and expense items if the current or previous quarter amount is equal to or greater than 10% of total revenues (lines 305-330) or if the change from the prior quarter exceeds 10%.

These changes should be calculated on a dollar and per member per month basis.

14) <u>Drug Rebates/Discounts</u>

Provide the amount of drug rebates or discounts that the Contractor has recorded for the reporting period (line 418). Indicate whether or not the drug rebates are either included in or excluded from the Lag Report for Medical Claims Payable.

15) <u>Interest on Late Claims</u>

Report interest payments made to providers on late claims.

16) <u>Accrued Sanctions</u>

Report any accrued sanctions assessed by AHCCCS, the year-to-date amount of the accrual and the Income Statement line item in which they are included.

17) <u>Provider Incentives</u>

Report the amount of provider incentives reported for the period. Indicate the Income Statement line number and coverage type in the financial statements where these are reported.

- 18) Payment Reform/<u>Shared Savings Arrangements</u> This footnote should include a general description of any new or discontinued Payment Reform/Shared Savings arrangements which took place within the current quarter and are included in A/C 135, A/C 240, A/C 255, A/C 312 and A/C 425.
- 19) <u>Non-Covered Services</u>

Report the type and amount of any non-covered service included in the financial statements. Indicate the line number and coverage type in the financial statements where these are reported.

20) <u>Prior Period Adjustments</u>

Provide the amount reported on the Prior Period Adjustments Schedule related to a <u>prior</u> <u>contract year(s)</u> and a detailed explanation for the adjustment(s).

Disclose and describe any material prior period adjustment(s) which is equal to or greater than 10% of total revenues or total expenses and is related to a <u>prior quarter</u> within the current contract year.

21) <u>Marketing Cost</u>

Include the amount reported on Management Fees (line 448) that is specifically related to marketing costs

4.00 SUPPLEMENTAL REPORTS

See Appendix E for examples of supplemental reports.

4.01 Reserved for Future Use

This paragraph is reserved for future use.

4.02 Capitation

List the amounts, by type, that are included in the Balance Sheet – A/C 115. Amounts related to Capitation should be detailed out by contract year if applicable.

4.03 Receivables/Payables Report

Include any CRS reconciliation receivable or payable and delineate reconciliations by year.

4.04 Other Assets Report

Include all other assets (current and non-current) in the appropriate categories provided. List all individual assets greater than 10% of total other assets separately and list the total of others not individually greater than 10%. The ending balances for current assets should agree to A/C 140 and non-current assets to A/C 165 of the Balance Sheet.

4.05 Other Liabilities Report

Include all other liabilities (current and non-current) in the appropriate categories provided. List all shared payment reform/savings amounts and individual liabilities greater than 10% of total other liabilities separately, and list the total of others not individually greater than 10%. The ending balances for current liabilities should agree to A/C 240 and non-current liabilities to A/C 255 of the Balance Sheet.

4.06 Reserved for Future Use

This paragraph is reserved for future use.

4.07 Lag Report for Medical Claims Payable

The instructions below apply to the Hospitalization Lag, Medical Compensation Lag and Other Lag report in total.

The schedule is arranged with dates of service horizontally and quarter of payment vertically. Therefore, payments made during the current quarter for services rendered during the current quarter are reported on row 1, column 2, while payments made during the current quarter for services rendered in prior quarters are reported on row 1, columns 3 through 8. Do not include sub-capitation payments in this schedule.

Expense reported in the current period on the Lag Report should equal the expenses reported in the Statement of Revenues and Expenses less the expenses reported in the sub-capitated expense report by hospital, medical compensation and other in total.

The schedule allow for the inclusion of an adjustment (e.g., for provider refunds, lag schedule adjustments) amount to the lag schedule. A general explanation of any adjustments should be included in the footnotes as well as additional detail if any adjustment is greater than 10% of total medical claims payable.

4.08 Long-term Debt (Other than Affiliates) Report

List all loans, notes payable and capital lease obligations by lender as well as by current and long-term portions of outstanding principle at the end of the quarter (exclude debt to affiliates, this is to be reported on the Due (to) from Affiliates line). The totals should equal the amounts reported on the Balance Sheet – A/C's 230 and 245.

4.09 Analysis of Profitability by Coverage Type Report

This report provides an analysis of revenues and expenses by coverage type. This report is also used in capitation rate setting. The instructions for the Statement of Revenues and Expenses are to be utilized in defining line items on this report. The sum totals of all line items for all coverage types should equal the Statement of Revenues and Expenses.

Investment Income and Total Administration expense are to be allocated to the coverage types.

4.10 Sub-capitated Expenses Report

This report is a summary of sub-capitation expenses, by coverage type, by individual expense line item. Only list the accounts in this report that have sub-capitation expenses. This information is used in the reconciliation calculations and capitation rate setting.

4.10.1 Block Purchases

This report is a summary of block purchases related expenses, by coverage type, by individual expense line item. Only list the accounts in this report that have block purchase expenses. This information assists in calculating reconciliation and is used in capitation rate setting.

4.11 Prior Period Adjustment Schedules

This report is intended to be a summary of material adjustments that apply to prior contract years. Please list all balance sheet and income statement adjustments on the appropriate line. All IBNR and Reinsurance adjustments need to be broken out by AHCCCS contract year on this schedule. All other material adjustments need to be broken out if a financial statement line that is greater than 10% of total assets (for all assets), total liabilities(for all liabilities), or total revenue(for all revenue and expenses) and the change is greater than 10% over the previous quarter. The adjustments need to be broken out between the current AHCCCS contract years.

4.12 FQHC/RHC Member Months

List quarterly member month information by category (i.e., Categorical by SOBRA/AFDC and SSI, Categorical Linked Expansion, Federal Non-Categorical Linked Expansion, and Federal Non-Categorical Linked Conversion, SCHIP) for each FQHC/RHC. Title XXI (KidsCare) member months **should** be reported in the appropriate column. Any member assigned to the FQHC/RHC on the 1st day of the month should be counted as one member month. Partial months will not be counted. Exclude State Only transplant member months. Please ensure to use the most current schedule Appendix E-9.

The Contractor is responsible for maintaining a detailed listing, by month, of members submitted. Listing should include member name, AHCCCS ID#, primary care physician, FQHC/RHC assigned, rate code and amounts paid. This list may be subject to AHCCCS review.

4.13 Consolidated or Parent Company Financial Statements (if applicable)

Contactors that are a wholly owned subsidiary of another organization must submit quarterly unaudited financial information of the parent or sponsoring organization (balance sheet and statement of revenues and expenses only).

4.14 Annual Financial Disclosure Statement and Related Party Transaction Reports

Annual Financial Disclosure and Related Party Transaction statements must be submitted to AHCCCS 120 days after year-end. See the AHCCCS website (http://www.azahcccs.gov/commercial/Downloads/FinancialReporting/Appendix G_Finan cialDisclosureStatement.doc) for Microsoft Word versions of these reports.

4.15 Annual Reconciliation

In addition to the annual audited financial statements, a reconciliation of the Contractor's final year-to-date quarterly financial statements to the draft annual audited statements must be submitted with the draft audited statements. This reconciliation schedule must also be submitted with the final audited statements.

When reporting audit adjustments or reclasses on the income statement, when possible, report the audit adjustment or reclass by the quarter it is related to. If the adjustment cannot be identified by quarter, spread the adjustment or reclass evenly over the four periods. Additional columns have been added to enable the spread across the four periods.

Any footnotes or supplemental schedules that are impacted by draft or final audit adjustments must be resubmitted to agree to the audited amounts in the draft and final audit and resubmitted with these reports. See Appendix F for an example of the annual audit reconciliation report.

4.16 Parent Company Annual Audit Report (if applicable)

Contractors that are wholly owned subsidiaries must submit audited financial statements of the parent or sponsoring organization no later than 120 days after the parent company's fiscal year end.

5.00 ACCOUNTING AND REPORTING ISSUES

5.01 Medical Claims Liability (Including Claim Estimations RBUCs and IBNRs)

There are three primary components of claims expense:

- Paid claims,
- Received but unpaid claims (RBUCs). A claim is considered an RBUC immediately upon receipt by the Contractor and should be tracked as such. The processing status of an RBUC is either pended, in process or payable, and
- Incurred but not reported claims (IBNRs).

The first two components of claims expense are readily identifiable as part of the basic accounting systems utilized by the Contractor. Since these components, along with a well-established prior authorization and referral system, form the basis for estimation of IBNRs, it is important that the Contractor have adequate claims accrual and payment systems. These systems must be capable of reporting claims on an incurred or date of service basis, have the capacity to highlight large outlier cases, possess sufficient internal controls to prevent and detect payment errors, and conform to regular payment patterns. Once IBNR estimates have been established, it is imperative that the Contractor continually monitor them with reference to paid claims.

Claims expense cannot be properly evaluated without adequate consideration of current trends and conditions. The following summarizes claims environment factors that should be considered:

- Changes in policy, practice, or coverage
- Fluctuations in enrollment by rate code category
- Expected inflationary trends
- Trends in claims lag time
- Trends in the length of hospital inpatient stay by rate code category
- Changes in rate code case mix
- Changes in contractual agreements

Elements of an IBNR System

IBNRs are difficult to estimate because the quantity of service and exact service cost are not always known until claims are actually received. Since medical claims are the major expenses incurred by AHCCCS Contractors, it is extremely important to accurately identify costs for outstanding unbilled services. To accomplish this, a reliable claims system and a logical IBNR methodology are required.

Selection of the most appropriate system for estimating IBNR claims expense requires judgment based on a Contractor's own circumstances, characteristics, and the availability and reliability of various data sources. Using a primary estimation methodology, along with supplementary analysis, usually produces the most accurate IBNR estimates. Other common elements needed for a successful IBNR system are:

- 1. An IBNR system must function as part of the overall financial management and claims system. These systems combine to collect, analyze, and share claims data. They require effective referral, prior authorization, utilization review and discharge planning functions. Also, the Contractor must have a full accrual accounting system. Full accrual accounting systems help properly identify and record the expense, together with the related liability, for all unpaid and unbilled medical services provided to the Contractor's members.
- 2. An effective IBNR system requires the development of reliable lag tables that identify the length of time between provision of service, receipt of claims, and processing and payment of claims by major provider type (hospital, medical compensation and other medical). Reliable claims/cash disbursement systems generally produce most of the necessary data. Lag tables, and the projections developed from them, are most useful when there is sufficient, accurate claims history which shows stable claims lag patterns. Otherwise, the tables will need modification, on a proforma basis, to reflect corrections for known errors or skewed payment patterns. The data included in the lag schedules should include all information received to date in order to take advantage of all known amounts (i.e., paid claims).
- 3. Accurate, complete, and timely claims data should be monitored, collected, compiled and evaluated as early as possible. Whenever practical, claims data collection and analysis should begin before the service is provided (i.e., prior authorization records). Prior authorization data together with claims data and other relevant information, should be used to identify claims liabilities.
- 4. Claims data should also be segregated to permit analysis by major rate code, county, major provider, and category of service.
- 5. The individual IBNR amounts, once established, should be monitored for adequacy and adjusted as needed. If IBNR estimates are subsequently found to be significantly inaccurate, analysis should be performed to determine the reasons for the inaccuracy. Such an analysis should be used to refine a Contractor's IBNR methodology if applicable.

There are several different methods that may be used to determine the IBNR amount. Examples include, but are not limited to, Case Basis, Average Cost and Lag Tables (see below). The Contractor should employ the one that best meets its needs and accurately estimates its IBNR. The IBNR methodology used by the Contractor must be evaluated by their Independent Public Accountant or actuary for reasonableness. A description of the

process should also be included in the footnotes to the financial statements under the Summary of Significant Accounting Policies.

Case Basis Method

Accruals are based on estimates of <u>individual</u> claims/episodes. This method is generally used for those types of claims where the amount of the cost will be large, requiring prior authorization. The final estimated cost can be made after the services have been authorized by the Contractor. For example, if a Contractor knows how many hospital days were authorized for a certain time period, and can incorporate the contracted reimbursement arrangement(s) with the hospital(s), a reasonable estimate should be attainable. This is also the most common and can be the most accurate method for small and medium sized organizations.

Average Cost Method

As the name suggests, average costs of services are used to estimate total expense. The expenses estimated using average costs are then reduced by claims that have been paid or claims that have been received but are unpaid (RBUCs). There are two primary average cost methods which are discussed below. It is important to note that each method may be used by a Contractor to estimate different categories of IBNRs (i.e., hospitalization vs. all other medical).

Per Member Per Month (PMPM) Averages

Under this method the average costs are based on the population rate for each coverage type over a given time period. The average cost may cover one or more service categories and is multiplied by the number of members in the specific population to estimate the total expense of the service category. Any claims paid and RBUCs for the service category are subtracted from the expense estimate which results in the IBNR liability estimate for that service category.

Per Diem or Per Service Averages

Averages for this method are of specific occurrences known by the Contractor at the time of the estimation. Therefore, it is first necessary to know how many hospital days, procedures or visits were authorized as of the date for which the IBNR is being estimated. Again, once the total expense has been estimated, the amount of related paid claims and RBUCs should be subtracted to get to the IBNR liability. This method is primarily used for hospitalization IBNRs as Contractors generally know the number of hospital days authorized at any given time.

5.02 Reinsurance

Reinsurance provides reimbursement to the Contractor when extraordinary costs associated with a member are incurred during a contract year. Specific deductible amounts and reimbursement rates are in the CRS Contract between AHCCCS and the Contractor.

Reinsurance receivable should include all expected reinsurance from AHCCCS, billed and unbilled.

5.03 Related Parties/Affiliates

AHCCCS monitors the existence of related party transactions in order to determine if any significant conflicts of interest exist in the Contractor's ability to meet AHCCCS objectives. A related party or affiliate may be defined as anyone who has the power to control or significantly influence the Contractor or be controlled or significantly influenced by the Contractor. Accordingly, subsidiaries, parent companies, sister companies, and entities accounted for by the equity method are considered related parties, as are principal owners, Board of Director members, management, and their immediate families, and other entities controlled or managed by any of the previously listed entities or persons, including management companies. Related party transactions include all transactions between the Contractor and such related parties, regardless of whether they are conducted in an arm's length manner or are not reflected in the accounting records (e.g., the provision of services without charge or guarantees of outstanding debt).

Transactions with related parties may or may not be in the normal course of business. In the normal course of business, there may be numerous routine and recurring transactions with parties who meet the definition of a related party. Although each party may be appropriately pursuing its respective best interest, transactions between them must be disclosed and reviewed for reasonableness.

5.04 Financial Viability Standards and Performance Guidelines

The Contractor must comply with the AHCCCS-established financial viability standards. On a quarterly basis, AHCCCS will review the following ratios with the purpose of monitoring the financial health of the Contractor: Current Ratio; Equity per Member; Contract Year to Date Medical Expense Ratio; and the Contract Year to Date Administrative Cost Percentage.

Sanctions may be imposed if the Contractor does not meet these financial viability standards. If a critical combination of the Financial Viability Standards are not met, additional monitoring, such as monthly reporting, may be required

FINANCIAL VIABILITY STANDARDS

Current Ratio

Current assets divided by current liabilities. "Current assets" includes any long-term investments that can be converted to cash within 24 hours without significant penalty (i.e., greater than 20%).

Standard: At least 1.00

If current assets include a receivable from a parent company, the parent company must have liquid assets that support the amount of the inter-company loan.

| Equity per Member | Unrestricted equity, less on-balance sheet performance bond, divided by the number of members enrolled at the end of the period. |
|---|--|
| | Standard for CYE 14: At least \$260 per member CYE 15: At least \$320 per member CYE 16 and thereafter: At least \$370 per member |
| | Additional information regarding the Equity per Member requirement may be found in the Performance Bond and Equity per Member Requirements policy in the ACOM Policy 305. |
| Contract YTD Medical Expense Ratio | Total medical expenses + TPL (line #442) divided by the total capitation (line #305) + CRS Tiered Recon Settlement (line #320) + Reinsurance (line #440) less premium tax <i>Standard: At least 85%</i> |
| Contract YTD Administrative Cost Percentage | Total administrative expenses divided by the total capitation (line #305) + Prospective Tiered Recon Settlement (line #320) + Reinsurance (line #440) less premium tax Standard: No more than 13% |
| | |

6.00 APPENDIX

- **Appendix A:** Certification Statement
- **Appendix B:** Financial Statement Reporting Template Audit Report
- **Appendix C:** Financial Statements
- Appendix D: Financial Statement Footnote Disclosures
- Appendix E: Supplemental Reports
- **Appendix F:** Audit Reconciliation Report
- Appendix G: Annual Financial Disclosure Statement and Related Party Transactions

7.00 EXHIBITS

Exhibit 1: Sample Footnotes for Quarterly Financial Reports

Paragraph 3.06 Quarter ended MM/DD/YYYY Footnotes

1. ORGANIZATIONAL STRUCTURE

Organization Structure

Company ABC (ABC) was established on October 1, YYYY, as a division of Company XYZ Health Services Network (XYZ), an Arizona not-for-profit corporation.

Location of Headquarters

Company ABC is located at 123 Main Street in Phoenix, Arizona, and is contracted with AHCCCS to administer CRS healthcare services to qualified residents in Maricopa, Pinal, Gila, Apache, Coconino, Mohave, Navajo, Pima and Yavapai counties.

The Balance Sheet and Statement of Revenues and Expenses reflect only the financial condition and the results of operations of the services provided under the contract with the Arizona Health Care Cost Containment System ("AHCCCS").

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Allocation Methodology

Company ABC uses several sources of information for allocating the revenues and expenses on the Profitability by Coverage Type Schedule. For capitation revenue and member months, the actual 820 files received by AHCCCS are utilized. For hospital expenses, Company ABC utilizes a combination of paid claims and prior authorizations. Company ABC then uses a combination of provider contracts (for subcapitated arrangements), member months and actual paid claims data, updated quarterly for all other medical expense categories.

Cash and Cash Equivalents

The majority of the change between the prior and current quarter is due to the timing of the sweep transfer from the cash concentration account to the cash zero-balance account.

Short-term Investments

All short term investments can be converted to cash within 24 hours

Capitation Revenue

Capitation revenue is recognized when the AHCCCS administration provides the 820 file.

Prospective CRS Tiered Reconciliation Settlement

Monthly, an amount estimated to be due to or due from AHCCCS for the CRS Tiered Reconciliation is calculated and reported on the financial statements.

Reinsurance Receivable

The Contractor reviews claims payments to determine claims that are eligible for reinsurance. These are reported on the financial statements in the amount expected to be collected from AHCCCS.

Investment Income Receivable

Income that is earned but not yet received is recognized in the month identified.

Other Current Assets

Current portion of fixed assets which are not captured elsewhere on the balance sheet. Any receivables from providers are accounted for on this line and are not netted against IBNRs.

Long-term Investments

Long-term Investments are those expected to be held longer than one year. Long-term investments listed in the Investments Report (Paragraph 4.01) are subject to prior approval from AHCCCS. Currently, the Contractor has no long-term securities.

Property, Plant and Equipment

Fixed assets are stated at cost and depreciated on the straight line method over the estimated useful life of the asset. The estimated useful lives generally range from three to five years.

Administrative Expenses

Administrative expenses are recognized monthly as incurred. The administrative expense to the Contractor is the fee that Company ABC charges for the management of the plan.

Medical Claims Payable

Medical expenses payable are calculated monthly based on historical experience and are reviewed monthly by an outside actuary. Further information regarding the calculation of IBNR balances can be found in the Contractor IBNR policy. All medical expenses payable are reported net of Medicare.

Received but Unprocessed Claims (RBUC's)

Medical claims are logged into the Contractor's claim system when received. Any claims in the claims department that haven't been logged at quarter end are summarized. An estimated amount due for these received but unprocessed claims is reported on the Medical Claims Payable report. Claims that have been processed but for which no check has been issued are also included as well as any unpaid pharmacy invoices for which an invoice has been received.

There are a number of claims for which the claim category (medical, hospital, other) is unknown. These claims are distributed among the different claim categories based on the total accrual for each category with adjustments made to this distribution as appropriate.

The RBUC lag for all unprocessed claims is based on the actual lag between date received and the end of the reporting period. The lag for unpaid pharmacy invoices and processed claims for which no check has been issued is assumed to be "current."

Taxes

The Company participates in a tax allocation agreement with Company XYZ and other members of an affiliated group for federal taxes. Within the Company, taxes are allocated to the Acute, Medicare and ALTCS lines of business using the Company's estimated blended effective rate.

Membership

Members are included in the member month calculation for each month, or portion of a month they were receiving services from the Contractor.

Medical Expenses

Medical expenses are accrued in the period that services are rendered and are based, in part, on estimates. The total amount of medical expenses recognized includes actual claims payments, and an estimated amount due for claims that have been received but have not been processed and an estimated amount due for claims that have been incurred but have not been received. All medical expenses are reported net of Medicare.

Changes in Accounting Methodologies

In 20YY, due to the potential change in rebate receipts, rebates were not recorded until rebates were actually received. In Q/E M/DD/YY, rebates were accrued monthly based on historical data.

3. OTHER AMOUNTS

Other Income

The amounts reported for other income consists of the miscellaneous revenue.

Miscellaneous Medical Expenses

Non-physician medical expenses and optical expenses are included here.

Other Administrative Expenses

\$168,723, or 34%, of other administrative expense relates to other purchased services such as fees for the electronic claims clearinghouse, after hours answering service, mailhouse services, etc. In addition, \$173,504 (35%) is for professional service fees such as legal, audit, actuarial, and management consulting. Other remaining relevant components include postage (\$29,753 or 6%), insurance (\$37,921 or 8%), and equipment lease and repairs (\$33,737 or 7%).

Other Current Assets

This includes receivables for any vendor, expected third party liability revenue, and amounts due from parent company.

Other Non-Current Assets

Other Non-Current Assets include the following:

| Provider receivable | \$ 199,628 |
|---------------------|---------------|
| Prem Tax Receivable | 128,995 |
| | \$ 328,623 |

Other Current Liabilities

This includes premium taxes due to the Department of Insurance and estimated sanction accruals.

Other Non-Current Liabilities

There are no amounts for non-current liabilities reported.

4. PLEDGES AND ASSIGNMENTS AND GUARANTEES

Pledges, Assignments, Collateralized Assets – The Contractor has no pledges, assignments, or collateralized assets. There are also no guaranteed liabilities not disclosed on the balance sheet.

5. PERFORMANCE BOND

Method

The Contractor satisfies the performance bond requirement with a surety bond that expires MM/DD/YY.

Over or Under Funding

The performance bond substitute is the amount required by AHCCCS and is not over or under funded.

6. MATERIAL ADJUSTMENTS

An adjustment was made this quarter per the actuary's recommendations for balance sheet reserves. These adjustments occurred in the normal course of business for the plan.

7. MEDICAL CLAIMS PAYABLE ANALYSIS

A. Medical claims payable (line 220) increased \$11.6M, or 31.6% over prior quarter. Medical expenses payable are calculated monthly based on historical experience and are reviewed monthly by an outside actuary. company ABC booked expense and related reserves for Maricopa County based on the actuary's review. For inpatient expense, Company ABC recorded expense based on actual referral days expenses by tier by hospital. Company ABC has had enough historical data to calculate balance sheet reserves since May 2006. As such, March's income statement reflects any adjustments made to the reserves.

| | 1 1 | 1 | | 1 2 | | | |
|---------------|------------|------------|---------------|---------------|---------|---------|---------------|
| Dollar | | | % Change from | PMPM | | | % Change from |
| Basis: | | | Prior Qtr | Basis: | | | Prior Qtr |
| | QE 1213 | QE 0314 | | | QE 1213 | QE 0314 | |
| Inpatient | 11,610,000 | 14,135,000 | 21.7% | Inpatient | 97.46 | 100.09 | 2.7% |
| Medical Comp | 3,840,000 | 4,740,000 | 23.4% | Medical Comp | 32.23 | 33.57 | 4.2% |
| Other Medical | 7,661,438 | 10,289,135 | 34.3% | Other Medical | 64.31 | 72.86 | 13.3% |
| Total | 23,111,438 | 29,164,135 | 26.2% | Total | 194.00 | 206.52 | 6.5% |
| | | | | | | | |

PMPM comparison quarter to quarter on medical claims payable:

B. Increased member months are driving the majority of the increases in the liabilities on the balance sheet. Member months increased 22,087, or 18.5% over prior quarter.

Member months increase comparison:

| | | | | | | | Total QE | Total QE | | |
|-------------|----------|----------|----------|----------|----------|----------|-----------|-----------|----------|-------------|
| | Oct-13 | Nov-13 | Dec-13 | Jan-14 | Feb-14 | Mar-14 | Dec-13 | Mar-14 | Change | % of Change |
| Prospective | 37,135.9 | 39,744.7 | 42,250.8 | 44,307.6 | 46,813.8 | 50,096.7 | 119,131.4 | 141,218.1 | 22,086.7 | 18.5% |

8. CONTINGENT LIABILITIES

In the opinion of management, no legal matters exist that would have a material adverse effect on the financial position of the Contractor.

9. INVESTMENTS

The Contractor has no long-term investments that the Contractor would like treated as current assets for calculation of the current ratio.

10. DUE FROM/TO AFFILIATES (CURRENT AND NON-CURRENT)

There currently are no amounts due from or due to affiliates.

11. EQUITY ACTIVITY

There are no changes to equity other than the net income or net loss of the contract.

12. NON-COMPLIANCE WITH FINANCIAL VIABILITY STANDARDS AND PERFORMANCE GUIDELINES

FINANCIAL VIABILITY STANDARDS - Year to Date

Current Ratio

Insert calculation and indicate whether Contractor meets standard, if not explain.

Equity per Member

Insert calculation and indicate whether Contractor meets standard, if not explain.

PERFORMANCE GUIDELINES

Medical Expense Ratio Insert calculation and indicate whether Contractor meets standard, if not explain.

Administrative Cost Percentage

Insert calculation and indicate whether Contractor meets standard, if not explain.

13. CHANGES IN FINANCIAL STATEMENT LINE ITEMS

Changes in balance sheet asset line items if the current or previous quarter amount is equal to or greater than 10% of the total assets (lines 105-195) for that quarter or if the change from prior quarter exceeds 10% are:

A. Cash and cash equivalents (line 105) increased by \$17,526,336, or 50% from the previous reporting quarter. This is the result of increased capitation premiums received related to increased member months. t Member months increased 18.6% over prior quarter. The capitation increases were offset by an increase in claims payment volume of \$8,885,065 compared to prior quarter.

B. Capitation Receivable (line 115) decreased by \$2,065,466, or -19.2% from the previous reporting quarter. The premiums receivable decreased \$291,726 due to month-end timing and receipt of capitation. Prospective CRS Tiered Reconciliation receivables decreased by \$787,563 over prior quarter.

Changes in balance sheet liability line items if the current or previous quarter amount is equal to or greater than 10% of the total liabilities (lines 205-255) for that quarter or if the change from prior quarter exceeds 10% are:

C. Total medical claims payable (line 220) have increased by \$11,580,697, or 31.6% over last quarter. Please refer to the detailed analysis in Footnote 7 above for the discussion of the changes within this line item.

D. Hospitalization IBNR increased by \$2,525,000, or 21.75% over the previous quarter. The claims paid out on average in the current quarter were \$264K higher each week than in the previous quarter

E. IBNRs increased by \$900,000, or 23.4% over the previous quarter. While the claims paid out on average in the current quarter were \$74K higher each week than in previous quarter, the increase in IBNR is in anticipation of the claims that will be processed in the coming months due to the steady increase in member months in this quarter versus last quarter.

F. IBNRs increased by \$2,627,697, or 34.3% over the previous quarter. While the claims paid out on average in the current quarter were \$24K higher each week than in previous quarter, the increase in IBNR is in anticipation of the claims that will be processed in the coming months due to the steady increase in member months in this quarter versus last quarter.

G. Other current liabilities (line 240) of \$4,063,993 increased \$1.9M, or 89% over prior quarter, which is due to the timing of payments and an increase in outstanding checks.

Changes in income statement items if the current or previous quarter amount is equal to or greater than 10% of total revenues (lines 305-330) or if the change from the prior quarter exceeds 10%:

H. Capitation revenue (line 305) increased \$7,876,838, or 22.7% from previous quarter due to the increased member months over prior quarter. \$6,444,236 of the total increase is due to the increase in member months of 22,087 over the previous quarter to 141,218. The remainder of the

increase is the result of a shift in member mix and as a result, capitation increased from \$291.71 PMPM in the prior quarter to \$301.92 PMPM in the current quarter.

I. Physical hospital inpatient expense (line 402) increased by \$1,548,254, or 12.2% from the previous quarter which was due to the increase in IBNR in anticipation of the claims that will be processed in the coming months due to the steady increase in member months in this quarter versus last quarter. The claims paid out on average in the current quarter were \$264K higher each week than in previous quarter. Average length of stay increased from prior quarter of 3.42 to 3.79 this quarter and inpatient admits increased from 2,953 prior quarter to 3,282 for the current quarter. Inpatient days increased from 10,098 last quarter to 12,247 days for the current quarter.

J. Referral physician services (line 410) increased by \$1,075,475, or 21.6% from the previous quarter which was due to the increase in IBNR in anticipation of the claims that will be processed in the coming months due to increased member months in this quarter versus last quarter.

K. Emergency facility services (line 416) increased by \$185,771, or 6.4% from the previous quarter due to the increase in IBNR in anticipation of the claims that will be processed in the coming months due to the increase in member months in this quarter versus last quarter.

L. Pharmacy (line 417) increased by \$1,125,956, or 49% from the previous quarter due to the increase in IBNR in anticipation of the claims that will be processed in the coming months due to the increase in member months in this quarter versus last quarter.

M. Management fees (line 448) increased \$927,742 or 22% from the previous quarter due to the increase in capitation revenue.

14. DRUG REBATES/DISCOUNTS

It is estimated that ABC will receive 2% of pharmacy costs as rebates. At quarter end, \$151,631 is estimated to be received. ABC received \$29,544.84 in month/year.

15. INTEREST ON LATE CLAIMS

ABC paid \$1,407 in the current quarter relating to settlement of disputed claims. ABC also paid \$2,986 in Month and Year for claims from date of service 07/01/YY to 9/30/YY

16. ACCRUED SANCTIONS

ABC increased its accrual for sanctions by \$250,000 during the quarter ended MM/DD/YYYY. These sanctions have not been finalized and are dependent on CYE 9/30/2011 and 9/30/2012 performance standard results. The expense related to these sanctions is included in Line 458. Total accrued sanctions of \$2,200,000 are included on the balance sheet in Line 205.

17. PROVIDER INCENTIVES

ABC paid no provider incentives during the quarter ended MM/DD/YYYY.

18. PAYMENT REFORM/SHARED SAVINGS ARRANGEMENTS

ABC did not participate in shared savings arrangements during the quarter ended MM/DD/YYYY

19. NON-COVERED SERVICES

Non-covered services for claims paid from January to March 20XX and the line items they fall on are:

| | | | | CRS Partially- | | |
|--------------|--------------------------------------|------------|----------------|----------------|----------|--------|
| | | | CRS Partially- | Integrated – | | |
| | | CRS Fully | Integrated - | Behavioral | | |
| Report Line: | | Integrated | Acute | Health | CRS Only | Total |
| 402 | Physical Hospital Inpatient | | | 283.50 | | 283.50 |
| 404 | Behavioral Health Hospital Inpatient | | 9.60 | | | 9.60 |
| 408 | Primary Care Physician Services | | 580.00 | | (350.00) | 230.00 |
| 410 | Referral Physician Services | 456.12 | | | | 456.12 |
| | | 456.12 | 589.60 | 283.50 | (350.00) | 979.22 |

20. PRIOR PERIOD ADJUSTMENTS

During the quarter, company ABC recorded an adjusting entry to Reinsurance revenues decreasing the revenues by a total of \$1,500,000, of that amount \$500,000 is related to the current year with \$1,000,000 adjusting revenues in the prior year due to encounters, which did not adjudicate through to the reinsurance case within the 15 month timely filing deadline.

21. MARKETING COSTS

During the quarter, Company ABC was allocated \$1,500,000 for administrative expenses from the parent company. Approximately \$150,000 of this amount was an allocation for marketing costs.

42